CHEMUNG COUNTY
2019 BUDGET

Thomas J. Santulli
County Executive

Steven L. Hoover
Budget Director
November 7, 2018

Honorable Donna Draxler, Chairman  
Chemung County Legislature  
203 Lake Street  
Elmira, New York 14901

Dear Chairman Draxler and Members of the Legislature:

In accordance with the provisions of Section 503 of the County Charter, I am submitting herewith for your review and consideration, the proposed financial plan for the County of Chemung for 2019. This document includes both the operating budget and the tentative capital plan.

INTRODUCTION

It is with great pleasure but mixed emotions that I present to you my 18th and last Budget as County Executive. This 2019 County Budget maintains the tax rate at the current $6.86 per thousand of assessed valuation. This is the fourteenth consecutive year that the County has either lowered or maintained the County tax rate. As I state every year, in 1992 the County tax rate was at an all-time
high of $11.48 per thousand of assessed valuation. Due to our hard work and the spirit of cooperation between the Executive and Legislative branches, we reduced that excessive tax rate by over 40% over the last 25 years. This monumental accomplishment was achieved despite the numerous unfunded mandates put on counties by State government. The local share of Medicaid, Temporary Assistance, Safety Net, Child Welfare, Pre-K, Early Intervention, Indigent Defense, Probation, and Youth Detention, causes us to pay Albany our entire property tax levy of $29,971,316 and an additional $7,627,090 or 17% of our sales tax revenues. It is outrageous and unsustainable to send $37,598,406 to the State to subsidize their programs that we have little or no control over. New York State is the only State in the nation that places these immense burdens on County government. This results in excessive property taxes being placed on our residents and businesses. Property taxes in upstate New York are 78% higher than the national average, mostly due to these mandated programs. It is no secret that the property tax burden in upstate New York continues to drive residents out of this State at an alarming rate. New York State continues to get nearly 25% of its revenues from local government. Nationally, the revenue that local government contributes to state operations is less than 5% on average. This imbalance is mostly driven because New York State counties spend more on Medicaid programs than all of the other counties in the United States combined. The local share of Medicaid contributed by counties nationwide amounts to nearly $10 billion a year, of that number, over $7.8 billion comes from New York State counties. The vast portion of that number is attributable to New York City at $5.8 billion with the balance of the monies coming from upstate New York counties and Long Island. New York counties are also required to fund a large portion of the preschool and special education programs.

However, a number of steps have been taken by the Governor that have slowed down the growth of unfunded mandates for counties. Several years ago he put forth a hard cap on the local share of Medicaid which was very beneficial to County government. If not for this Medicaid cap the local share of Medicaid would be an additional $5 billion of increased costs for counties.

It has been the State’s contention that the high cost of property taxes in New York is caused by excessive local government. To address this issue, the Governor and the Legislature have mandated that local governments submit shared service or consolidation plans resulting in more savings for the taxpayer on an annual basis. Their belief is, with less local government there will be less costs resulting in lower property taxes. There is some truth in that statement, but local government consolidation can only remedy a small portion of a much larger fiscal problem. There is no question that if we are to stop the outgoing migration of people from our State and create a financial climate that attracts business development, the unfunded mandate burden placed on counties must be addressed. Of the $6 billion of property taxes that are collected by counties annually, approximately $4.6 billion of that number is sent to the State to pay for their programs. True property tax savings could be achieved if these mandated programs were paid in full by State government. In most cases, county property taxes could be decreased by at least 50% resulting in some real tax relief to local taxpayers.
We are still experiencing financial savings from the implementation of the Tier 6 program in the New York State Retirement System. Approximately 37% of our total retirement costs for our employees are now in this Tier. This number will continue to increase as more employees decide to retire. Tier 6 requires employees to make larger contributions, eliminate a number of enhancements and extend the service time required for retirement eligibility. The Tier 4 program is where the majority of our employees are still enrolled. The contribution rate for the County in Tier 4 is 20.3% as compared to the contribution of 13% in Tier 6.

Three years ago the State extended the property tax cap legislation which will be in its final year in 2019. Obviously, this tax cap could be extended by the State. This legislation continues to have an impact on holding the line on the growth of local property taxes. The State continues to say that on a statewide basis the growth of property taxes is 60% less than compared to prior periods because of the cap. They believe the average homeowner is saving $800 on an annual basis. Counties are being told not to expect any increases in new financial aid from the State other than matching monies for successful shared service initiatives. The New York State Association of Counties (NYSAC) continues to put forth the message that State unfunded mandates are the major cause of excessive property taxes. Even with NYSAC’s efforts, there are no significant mandate relief conversations going on in Albany. Despite the fact that the vast majority of counties lived within their tax cap this year, it was mainly driven by the utilization of cash reserves by most counties. Statewide county borrowing continues to be on the increase, while capital budgets are either stagnant or in decline. Nearly all local governments are struggling to maintain their ability to provide essential operations.

For over a decade Chemung County has been a State leader in shared services initiatives. We have worked hard and achieved success in bringing government services together and we have been used as a model by the State for our accomplishments. Over the last few years I have been a speaker on several occasions in Albany concerning our shared services initiatives that we have implemented. Even though we have experienced a number of successful shared services initiatives, the challenge of bringing government together is a slow and painstaking exercise. As I have frequently said, efforts to combine services is often met with great resistance by local governments all across the State. Our County, which has again utilized the Center for Governmental Research (CGR) took a financial snapshot of the 18 municipalities that make up Chemung County. This financial review was a commitment that we made when we instituted the Chemung County Financial Restructuring Plan. The findings of that study have been shared with the Legislature and all of the municipalities of our County. The CGR study clearly indicates that despite the sales tax redistribution formula, the majority of all towns and villages are still showing solid reserves. In fact, every town and village has a higher percentage of their budget in reserve than the County or the City of Elmira. Despite that fact, there are several municipalities whose fund balances have been reduced that may need special attention. Particularly, those municipalities that have paid police departments. We have attempted, through our recent highway shared services arrangements to help the Villages of Horseheads and Elmira Heights, and the Town of Elmira, which all have police departments, by the County assuming the cost of their highway department superintendent.
The City of Elmira continues to experience severe fiscal distress. Their last audited financial statement, which is for the year 2016, showed the City had a negative $2.5 million fund balance. As of the writing of this budget message, their 2017 financial statements are not available for review. I would note, that on February 9, 2018, their bond rating was again downgraded by Moody’s Investor Services to Ba3, which lowers their rating to below investment grade (junk bond status).

The City is current with all financial commitments with the County. Relative to shared services, we continue to decrease the City’s costs for Public Works and Building & Grounds departments at the rate of $400,000 per year. As you already know, workers of both these departments are now Chemung County employees. In the 2019 County budget, we will now have absorbed $2 million of their costs on an annual basis.

The Sales Tax Reallocation Plan has now been in existence for a period of five years and will expire on November 30, 2018. On July 30, 2018, Attorney John Ryan, Corporation Counsel for the City of Elmira, sent a letter to Bryan Maggs, the County Attorney, requesting that the City and County would like to begin discussions regarding a new agreement. I then met with Bryan Maggs, Mike Krusen, Steve Hoover and Joe Sartori relative to this request from the City to discuss how to move this process forward. Mike Krusen said he would be willing to start the negotiations with the City and meetings were held between Mike Krusen, the City Manager, Mike Collins, and, John Ryan. The discussions between the County and the City resulted in a tentative agreement on August 7, 2018. The plan called for the County and the City to execute an extension of the current Sales Tax Allocation Agreement dated December 31, 2013, to cover the period from January 1, 2019 through December 31, 2024. This agreement would be based on the same percentage of the total collections allocated to the City for 2018 at the rate of 36.7%. The County and the City further agreed to adjust the percentage of total collections for the 2018 town and village rate from 33.3% to 36.7%, the same as the City rate.

The proposed agreement also called for the County and the City to agree to modify the current pay down period outlined in the Shared Services Agreement for the Department of Public Works and Buildings & Grounds Department. The details of the pay down period plan have been previously presented to the Legislature for your review. The County and City further agreed to reestablish the former cash flow agreement to provide the City with assistance with meeting short term cash flow needs for operational purposes. Finally, the proposed agreement called for the County and City to establish a joint work group to review City operations and finances and to explore additional opportunities for sharing services. To the County’s surprise, shortly after the negotiations appeared to be completed on August 21, 2018, the City Manager sent Mike Krusen a letter saying that the City Council desires to defer any decision about the agreement until later in the year. Despite this setback, the County presented to the City an even more aggressive Sales Tax Reallocation Plan, which was presented to the Legislative on October 1, 2018. The Elmira City Manager attended the presentation.
This proposed plan shared sales tax revenues with the towns and villages at the increased percentage as defined earlier in this message. This new percentage would allow the towns and villages to see additional sales tax distributions of approximately $500,000 for both 2019 and 2020. The City of Elmira would have additional deferred payments for shared services. In 2019, the proposed deferred payment would be $1,049,073 and in 2020 the deferred payment would be $249,073. This would result in two deferred payments totaling $1,298,146. The nearly $1.3 million deferred payment would allow the City to hold the line on property taxes for a two year period. The plan also calls for the formation of a committee comprising of County, City, and business officials utilizing the Center for Government Research (CGR) to look for other shared services arrangements to help the City of Elmira stabilize its finances. The Chemung County Legislature passed this Sales Tax/Shared Services proposal on October 9, 2018. At my sales tax presentation to the Legislature’s Budget Committee, and in correspondence to the City Manager, I stated that the Elmira City Council had until October 16, 2018 to ratify the new Sales Tax/Shared Service proposal. This deadline was necessary so the County could complete our 2019 budget, which will be presented to the Legislature and the public on November 8, 2018. Obviously, for us to finalize the budget for the presentation we need to know the sales tax distribution numbers and the shared services deferred payment amount. The City did not meet this deadline therefore; the budget before you does not include the new Sales Tax/Shared Services proposal. However, it does include a sales tax sharing formula that is consistent with law and has also been outlined to the Legislature. It defies logic that a City with a negative $2.5 million fund balance and a junk bond rating would not accept the County’s offer. At least we can say we have made every attempt possible over the last several years to help the City.

Last year we deferred our County-Wide Shared Services plan submission to the State until September of 2018. The purpose of that delay was due to the fact that Chemung County was so far ahead of the rest of the State in implementing shared services initiatives, we needed more time to establish new initiatives. With that in mind, a number of shared services meetings were held and a new shared services initiative was agreed upon by the County and a number of our municipalities. There were three public hearings held to present the plan to the public. On Wednesday, September 12, a meeting of the panel was convened to vote on the shared services proposals for our County. The plan, which consists of four shared services proposals, is anticipated to save the taxpayers more than $600,000 on an annual basis. These proposals include the County management and assistance for Towns and Villages Highway/DPW functions; shared purchase of a stone chipper for chip/seal treatments; shared vacuum street sweeper; and, LED lighting for three municipalities. The vote was unanimous to submit these proposals to the State for possible reimbursement.

As we draw closer to 2019, there will be both challenges and opportunities over the next few years. As we strive to improve the quality of life in our community, the greatest factor that will determine our future is the local economy. Over the last 12 months, New York State’s job force has grown by 124,000 jobs, a growth rate of 1.3%. Unfortunately, the vast majority of these jobs (84%) occurred in New York City. The Elmira job market over the same period declined by 600 jobs or 1.4% from a year ago. The Statewide
The Gross Domestic Product (GDP) or the total value of all goods and services produced in a given year is usually a good indicator for gauging the strength of the economy. Its growth can be influenced by a number of factors including labor force participation, technological advances, and public policy changes in areas of regulation and taxes. The Bureau of Economic Analysis reports that the United States GDP grew by 4.1%, the highest growth since 2014. The United States Department of Commerce calls this growth a very strong economy. This good economic news will surely result in new policies allowing businesses to expand and innovate. GDP increased growth in 267 out of 382 United States’ metropolitan areas. GDP growth in New York State’s 12 statistical metropolitan areas ranging from New York City to Elmira was below the national average across the board. Elmira was one of two metro areas that saw a negative growth. Despite those negative economic indicators, there are signs that the local economy is beginning to improve. I will discuss later the numerous economic development projects that are underway.

A major positive sign that the fiscal health of our community is improving in the growth of sales tax receipts. In 2018, Sales tax is up nearly seven percent. Local sales tax collections in New York State for the first half of 2018 was $8.5 billion. This is a six percent increase over the same period last year. This was the highest half-year increase since 2010 and the fourth consecutive period of strengthening local sales tax collections. For the first eight months of 2018, sales tax collections were up in 54 of the 57 counties outside of New York City. In the Southern Tier, Broome County was 7.1%; Chemung County was 6.5%; Schuyler County was 7.4%; Steuben County was 7.4%; Tioga County was 15.9%; and, Tompkins County was 7.3%.

Even though our sales tax numbers remain strong, there is clearly a changing retail environment across the nation and especially in the Southern Tier of New York. In the last 12 months, we have seen major retailers close their stores including Bon Ton, Macy’s, Toys R Us, Bed Bath & Beyond, and the Sears store in Broome County. In our County, Sears remains open at the Arnot Mall because that retail chain owns the store. Unfortunately, it does appear that in the not too distant future this store may also be subject to closure because the retail chain is in serious financial distress and has filed for Chapter 11 financial reorganization. Chemung County, the Arnot Mall, Southern Tier Crossings, and Consumer Square, continue to have conversations about our retail business climate. Obviously, the continued dramatic increase in internet sales nationwide is having a direct negative impact on those areas that are considered regional shopping centers. The trend continues to be that vast numbers of people are utilizing internet shopping with products being delivered directly to their homes, in some cases in less than 48 hours, as opposed to driving to malls and plazas. States and counties are receiving significant sales tax dollars from the internet industry but there still appears to be some voids in the collections. An example of this
would be if an internet company has no physical presence in New York State they would be exempt from paying sales tax on those items sold in the State. The Governor recommended legislation to close that loophole but the New York State Senate did not pass the Legislation. The Senate action makes no sense knowing that if all local businesses have to pay sales tax, why would an out-of-state business be exempt. The New York State Senate’s rationale was they considered this a new tax, which, in my opinion, defies logic.

There are numerous economic development projects in the works in our region. Southern Tier Economic Growth (STEG) and the Chemung County Industrial Development Agency (CCIDA), under the leadership of Mike Krusen are utilizing every tool imaginable to move our economy forward. They are using funds made available to us by the State of New York, especially the Governor’s Upstate Revitalization Initiative (URI) and the Downtown Revitalization Initiative (DRI). The DRI funds totaling $10 million are designed to bolster our central business district in the City of Elmira. The URI funds totaling $500 million are for the purpose of incentivizing development of transitional projects in eight counties in the Southern Tier. There is also the Consolidated Financial Application (CFA), which has become our primary funding source for economic development. Our County continues to be a significant financial recipient in the last three award cycles of the CFA process. These monies will continue to be designated on two major areas in our County. The I86 Innovation Corridor which is designed to accelerate public/private investments, create job opportunities, advance regional competitiveness, and create a climate to draw and keep young skilled workforce participants in our area. This corridor targets an area starting at I-99 in Steuben County and goes east on I-86 to Route 13 and includes the exit at the City of Elmira. The land along the I-86 corridor in our County is the area that has the most developable sites near the corridor especially Airport Corporate North and Airport Corporate South. As I have said numerous times, this land adjacent to the Elmira Corning Regional Airport will be our primary focus for development.

Another prime development area that continues to draw much interest and has been the home of several new projects is the area known as HOST, the former Center at Horseheads. This land will be even more attractive with the start of the new multi-million dollar Connector Road that will give the industrial site excellent access to I-86.

The other prime development area is known as Elmira Refresh. This project calls for the continued restructuring of Elmira’s downtown core. This initiative is starting to show great promise with several new development projects. The goal of Elmira Refresh is to provide residents with a livable innovation district in the center of the community. The most significant project in the revitalization of the downtown program is the West Water Street building, which is on the former site of the Rosenbaum’s and Harold’s department stores. This attractive building is nearing completion and will be the home to two commercial businesses, a restaurant, and 51 high end apartments. There are also a number of other excellent development projects in the downtown area, including Culligan of Elmira at the corner of Water Street and Madison Avenue; the renovation of the former Shreibman Jewelers and the former Delaney Law Offices.
on Baldwin Street; the former Werdenberg’s building on the corner of Main and Water Streets, which is now housing a café and several luxury apartments; and, the Lake Street property redevelopment project which will revitalize the long vacant buildings in the 100 block of Lake Street. This initiative, which is also under the direction of STEG and the City Community Development office, continues to create even more potential community development opportunities. There is no question that there has been more development in the central business district in the last two years than there has been since the flood of 1972.

There are two projects that we have been working on for an extended period of time that are finally becoming a reality in our community. The first is the Lake Erie College of Osteopathic Medicine (LECOM), a nationally known medical school in Lake Erie, Pennsylvania. LECOM, which is the largest medical school in the country, has negotiated with Elmira College to put the medical school on their campus. As you know, LECOM has met resistance obtaining accreditation from the Commission of Osteopathic College Accreditation (COCA) over the last three years. In the summer of 2018, LECOM filed a new application with COCA with an expanded medical school model for their consideration. In the new application, LECOM would build a $20 million medical school on the southern end of the Elmira College Campus on a site formerly known as Arnott Park. The number of students that would attend the school is now 450 individuals, which is 100 more students than what was originally planned. The application also called for a larger facility, making the new proposal a free standing medical institution. COCA reviewed this new expanded proposal and on September 17, 2018 gave full accreditation to the LECOM facility. This transformational project is great news for our community. The medical school, when completed will not only bolster the renovation of the northern end of the downtown area, it will be a real shot in the arm for Elmira College and the advancement and expansion of their curriculum. LECOM will also have a major impact on the physician shortage that exists in our region. Nearly 40 percent of LECOM physicians stay in the community where they did their residency. Arnott Ogden Medical Center will have over 120 LECOM residents practicing at their hospital.

The other project that we have made substantial progress with is the First Arena. The County, along with STEG and the CCIDA has spent an enormous amount of time trying to get this facility fully operational. The downtown arena opened in 2000 and until last year was the home to UHL and later ECHL professional hockey. Unfortunately, the 2017-18 season was cancelled because the Elmira Jackals hockey team no longer existed. Fortunately, this summer, after considerable negotiations, the CCIDA did make a deal with Robbie Nichols, a former professional hockey player and former coach of the Elmira Jackals, to bring a Federal Hockey League (FHL) to Elmira. This announcement was received with great enthusiasm by the many hockey fans in the Southern Tier along with the business community. With all the economic development projects that are being implemented in the downtown area, having professional hockey back at the arena will only add to the excitement. In addition to professional hockey, Robbie Nichols will also be bringing numerous other events to the facility. The arena will still be owned by the CCIDA, but it is our hope that as we move forward, we can negotiate a deal to put the facility in the hands of private ownership.
The Elmira Corning Regional Airport (ELM) continues to lead the way in improving the quality of life in our community. The Airport is a major influence on our region’s economic development strategy and has been the catalyst in bringing new business opportunities to our region. ELM is the only Airport in the Southern Tier with an 8,000-foot runway that can accommodate nearly every commercial aircraft that is currently in operation. As you recall from 2005 to 2015, our Airport led the State in passenger boardings with a 79% increase. Today, ELM will still accommodate as many passengers as the greater Binghamton Airport and the Ithaca Airport combined. We continue to offer five Delta flights to Detroit every day and non-stop service through Allegiant Airlines to both Orlando and Tampa, Florida. Allegiant flights from our airport continue to be extremely successful and because of the high load factor, they are adding more daily flights to both destinations. By the end of 2019, Allegiant will have retired their aging fleet of MacDonald Douglas passenger planes and will replace them with 179 passenger air buses. These new air buses are already in service at our Airport.

In 2017, we created a task force in an attempt to find an airline to replace the gap left by the departure of American Airlines from our Airport. This effort was led by the County, Corning Inc., the Chamber of Commerce, and STEG. This effort led to negotiations with United Airlines and resulted with them providing two flights daily to Newark Liberty International Airport beginning in April of 2018. The Newark service, which would not have happened without the help of Corning Inc., was fantastic news for both the business community and the leisure traveling public. This United service to Newark has been operational for the last six months. The flights to and from Newark have been well utilized by the traveling public, but there have been some flight cancellation problems at the hub airport. These cancellations have been mostly due to weather and air traffic congestion. United, as part of its overall strategy, decided on October 15th of this year to shift its shorter flights, including Elmira, Lexington Kentucky, and Manchester, New Hampshire, from Newark to its Washington Dulles hub. United said that this change to Washington Dulles will greatly increase the ability to make connections both nationally and internationally and provide greater efficiencies to local air travelers. I would note that Corning Inc., the largest business traveler customer at our Airport was pleased with this decision.

In 2016, we were awarded $40 million in State funding by Governor Cuomo to upgrade and expand our Airport terminal. The rationale for the Governor’s decision to award us this money was because in our application we made a strong case showing our passenger dominance in the Southern Tier. We were also given credit for all the funds that have been invested through Federal and State government for our new runways and taxiways. The State grant, along with revenues from our Passenger Facilities Charge (PFC) and discretionary funds from the Federal Aviation Administration (FAA), will result in a nearly $60 million state-of-the-art terminal. This transformational project has made the Elmira Corning Regional Airport is unlike any airport in the mid-size range in the country. In fact, people who travel extensively have said that the ELM terminal will rival in design and appearance with facilities in very large cities. The one part of the terminal that was not included in this project was the tower that houses the FAA Flight Control System
which is very visible because of its height. Earlier this year, the Legislature approved funds to renovate the structure. We also received four million dollars in additional funds from the Federal government that will help offset additional expenses on the Airport project by eliminating our need to use future PFC and discretionary funds. When this project is completed by Thanksgiving of this year, our County will be the home of one of the finest airport facilities in the United States. Hopefully, this new facility will continue to be an even greater driving force in bringing new people and business to our region.

Chemung County’s financial situation remains strong. The Executive branch and the Legislative branch has always worked together to develop new initiatives to keep us fiscally healthy. Despite the fact that we are a small Southern Tier county, State officials have always looked at us as a leader and a fighter in developing ways to reduce the cost of our internal operations while at the same time promoting a positive business environment. Chemung County led the way with the development of a new hire plan, which we started in the fourth quarter of 2013. This plan has resulted in significant savings to our personnel costs. We now have 218 employees in the New Hire Plan resulting in a savings as of November 11, 2018 of $2.7 million. Our projections show that by 2022, because of the elimination of the Step system in this plan the savings could be well over $4.5 million. Obviously, the more people who leave County employment either for new jobs or retirement will result in millions of dollars of additional savings over the next decade. It is still my understanding that no other County in the State has implemented a similar cost reduction program. This initiative is a tribute to all of our management team, single rate and union employees, who through their cooperation made this plan achievable.

As was said in last year’s budget message, we will be negotiating with our unions in 2018. As part of the negotiation process, we will be asking our employees to make the health care changes that were presented to the Legislature by Excellus BC/BS in October of 2017.

As 2019 rapidly approaches us, we will be reviewing all of our personnel positions in the County as they become vacant. We have always strived to maintain the quality of our services while attempting to control costs. We will face the challenge of providing additional maintenance services at the Airport due to the expanded size of the facility, the large amount of glass windows and walls that make up the structure, and the outdoor courtyards. There is no doubt that additional staff will be needed. We are currently developing a plan that will be a combination of several new maintenance hires and private cleaning service arrangements. However, it should be noted that because of increases in airline revenue the County local share for airport expenses will decline in 2019. We will also continue our efforts to leave some positions vacant for an extended period of time which will also save money under our vacancy control program. This budget, like budgets of the past, has as its primary objective, a continued evaluation of all of our programs to make sure they are cost effective and maintain quality services.
Knowing property taxes in New York State are 78% higher than the national average, we feel that it is critical that we not increase our property tax rate. If we desire to retain County residents while at the same time create an environment to attract new people to our community we must continue to hold the line on our property taxes. At this point in time, we anticipate that we will close out our 2018 budget at a break-even basis. We are projecting ending 2018 with a fund balance of approximately $24.8 million, which is nearly 15% of our expenditures, and is a major reason why we continue to maintain our A1 bond rating.

The 2019 budget does call for a $867,000 appropriation of fund balance. I believe it is important that we utilize these monies to hold the line on property taxes. Our fund balance for 2018 is greater than we initially expected and knowing that New Yorkers pay the second highest property taxes in the nation, I believe it is imperative that we not raise taxes for the 14th straight year. I feel extremely positive that 2019 has the potential to be a great year for Chemung County. Sales tax growth is a strong sign of consumer confidence and a growing economy. As I have said before in this message, there are more economic development initiatives going on in our community than we have seen in the last 20 years. This is especially true in the City of Elmira. The two most important indicators in keeping our region a vibrant place to raise a family and attract new people is job retention and job creation. This needs to always be our primary objective. As you review the 2019 highlights, I hope you will be impressed with the accomplishments of Chemung County government.

**2018-2019 PROGRAM HIGHLIGHTS**

**HUMAN SERVICES INITIATIVES:**

Overall, the total requested 2019 budget has remained stable at a local share percentage of 46%. The Department of Social Services has strived to deliver a flat budget and most recipient expenditure lines have remained unchanged from the 2018 levels. The only major increase is associated with the expected increase of foster care placement expenses associated with the Raise the Age initiative. At this time, funding for this is assured by New York State to have no local share impact.

The Department continues to strengthen outcome performance reporting that is required from contract providers. During 2018, the Department focused on ensuring our providers are meeting performance measures by conducting audits of the reported information to confirm it is consistent with contractors' records. The Department is working closely with providers to ensure their data collection systems are up to the level required to report on their performance and we have seen year over year improvements
to the accuracy of the reported data.

In 2018, the Department renewed its focus on the quality of the work life environment for our employees. We conducted an electronic employee survey, held trainings on our Agency’s Values of respect, integrity and innovation, reserved a Quiet room for employees to destress, outfitted a private room for breastfeeding mothers and started monthly wellness events with the Health Department as our partner. Monthly Commissioner Meetings are being held as a way to ensure employees concerns are heard directly. The Department anticipates a large number of Temporary Assistance supervisors retiring in 2018 at the end of the current contract. In 2019, the Department will continue with mandatory supervisory trainings to ensure a supportive environment for all of our employees.

Children and Family Services:

During 2018, overall spending for foster care and Juvenile Defenders and Persons In Need of Supervision (JD/PINS) placements has decreased, despite an 11% increase in care days. This is due to a continuing shift in the age of the children currently in care and the lower level of placement required. We are seeing a higher percentage of infants and children under the age of 5, than those 12 and older, as compared to years prior to 2017. This is a positive reflection of fewer JD / PINS in out of county voluntary agency placements.

In 2018, total JD youth in care peaked at 17 youth in January and has continued to decline from 2017 levels. The average number of youth placed this year is 13 and a half, down from 17 in 2017. Currently, we are experiencing a low of eight youth in care. For further comparison, in 2016 Total JD youth in care peaked at thirty-two youth in April and averaged twenty-four youth for the year. The Children and Family Services Division and Children’s Integrated Services continue to find innovative solutions to work together to keep children in our community. This includes new partnerships with the Elmira City School District to provide on-site support to youth with the highest of needs.

However, New York State has enacted Raise the Age Legislation which raises the age of criminal responsibility to 18 years of age. New York was previously one of only two states that automatically prosecuted 16 and 17 year olds as adults. The true impact on the placement expenditures of this change is unknown at this time. Counties will have no local share of the cost for the related expenses.
In addition, the State will fully fund increases in local sheriff department’s transportation costs resulting from Raise the Age. Although our 2018 trend of expenditures are decreasing, we are maintaining our Children and Family Services recipient expenditure budget due to the expected increase associated with Raise the Age 16 year old youth.

**Early Intervention and Pre-K Services:**

A small decrease has been reflected in the 2019 Pre-K budget over 2018. This is a reflection on the lack of available providers and not a reflection of the overall need in our community. The County continues to have three classrooms available to serve children ages three through five with special needs. The Department has a need for an additional classroom, however, we have not found a provider willing to expand mainly due to the lack of human resources available in our community.

For Early Intervention, the Department continues to be concerned with the lack of providers available for speech, occupational, and physical therapy. Children from birth to three years receive these services in the home. It is becoming increasingly difficult to meet the demand in our county for this very vulnerable population. The Department has had conversations with representatives of Strong Memorial Hospital, but at this time, it does not appear that they will be expanding to our community with these services.

**Medicaid/SNAP and HEAP:**

The number of people applying for and found eligible for SNAP has continued to decrease over the last year. As of September 30, 2018, the average monthly caseload decline 2018 over 2017 for SNAP is 228. The local Medicaid caseload has continued its decline by an additional 14% in 2018. The decrease in the Medicaid caseload is associated with the opening of cases on the New York State Health Exchange and the transfer of the non-MAGI population to the Health Exchange. Due to the decrease in the community Medicaid cases and the continuing increase in the Chronic Care applications, the Department has trained all currently Medicaid workers in the Chronic Care eligibility rules. Chronic Care will be the last area of eligibility to shift to New York State due to the extra work associated with determining eligibility for the look-back period for those entering the nursing home level of care. The Department no longer expects to transition the nursing home eligibility determinations to NYS before 2020.

**Family Assistance/Safety Net:**
As compared to 2017, the 2018 average monthly Temporary Assistance caseload decreased by 3%. Currently, there are 614 cases in our community. Of these cases, only 41% are in the Safety Net category, which is the category with the highest local share. The Department continues our emphasis on requiring all employable adults to engage in work activities and seek employment. The co-location and partnership with the Academic and Work Force Development Center continues to be essential in assisting clients to enter and remain in the work force. Ongoing efforts to assist disabled recipients to obtain Social Security benefits will be essential to contain caseload growth. The 2019 expenditure budget has remained materially unchanged from the prior year.

Increased efforts to detect and investigate fraud will continue to be a priority for 2019. Through our partnership with the City of Elmira and the District Attorney’s Office, the Department has realized a substantial increase in our Cost Avoidance achieved by our Special Investigations Unit. Cost Avoidance indicates the amount of benefits that were either discontinued or decreased due to the actions of the Special Investigations Unit. Therefore, Federal, State, and Local County funds were not distributed from the Chemung County Department of Social Services as a result of fraud detection. For the period of 2013-2017, the average cost saving per calendar year is $4.2 million. Based on the first six months of 2018, the Special Investigation Unit is annualizing $5.57 million in cost avoidance. Our agency is appreciative of the support received to add two part-time investigators.

Child Support Establishment and Enforcement efforts continue to recover approximately $1 million as repayment of assistance. An additional $9 million is expected to be distributed within the community.

**Mental Health:**

While the total Mental Health Budget remains relatively stable, the recent work on the Substance Abuse Regional Alliance continues to be a highlight for 2018. The MH Department brought together approximately 25 stakeholders from the community to address the heroin/opiate epidemic. Since that time, the stakeholder involvement has broadened to include interested parties from the region, as well as Bradford County, PA. Four separate workgroups have been formed to focus on access, messaging, law enforcement, and housing/social determinants. Below is the draft Mission Statement and Goals. The Legislative approval to use federal funding to assist us in our pursuits of this issue is greatly appreciated.
Mission Statement: The Substance Abuse Regional Alliance (SARA), in response to the national public health issue associated with addiction, seeks a collaborative multi-county approach reaching across state lines that addresses not only current issues of epidemic proportions, but strategies to address root causes, grass roots prevention, treatment, recovery, and social determinants including but not limited to housing, healthcare, and reasonable access to services.

Goals:

1. Ensure that individuals residing in our region of New York State and Pennsylvania understand the nature of addiction, and appreciate the impact it can have on individuals, families in a manner that minimizes if not eliminates stigma.
2. Provide free access to timely and accurate educational information across a multitude of venues including but not limited to news print, television, social media and phone applications.
3. Ensure a commitment by all interested parties working to educate the community to collaborate whenever practical through direct communication and the use of http://chemungny.arounja.org/
4. Ensure that if confronted by an emergency such as an overdose, that immediate access to both crisis services and timely substance specific treatment is available in a timely manner.
5. Develop a strategy for addressing unmet housing needs in collaboration with county planning staff.

Children's Integrated Services

While the budget for Children’s Integrated Services is rather unremarkable, the work to keep youth in the county has been successful, as indicated by the JD/PINS population previously discussed and reflected in the Children and Family Services budget. A team from Probation, CIS, the Youth Bureau, Mental Health, and Children and Family Services continues to meet twice a month to discuss our toughest cases to ensure the youth have access to all the community has to offer before pursing placement out of county. New in 2018, three CIS facilitators are co-located in the Elmira City School District to assist in connecting the youth and their families to needed supports.

In 2017, Children and Family Services adolescent placement staff and CPS staff co-located in the CIS offices to allow for improved communication when a youth and family's case spans the two divisions. This has proved to be very successful. The Department has renewed focus on preventing the migration of children and their families through the continuum of our combined services. The budget impact of this work is reflected in the Children and Family Services placement budget.
HEALTH CENTER

Nursing Facility:

The Nursing Facility experienced significant success and growth in 2018 as it continued to deal with the challenge of an ever-changing environment. The past year saw one of the most significant changes in long-term care as CMS (Centers for Medicare and Medicaid Services) issued some of the most extensive changes in regulation since 1989. The facility continued to upgrade infrastructure in 2018 by replacing the facility’s domestic hot water heater as well as rebuilding multiple facility exit ways to be compliant with new fire and safety codes. The facility is currently awaiting the annual Department of Health Inspection at the time of this report.

The facility’s financial report for 2017 showed an operating income of $3,997,911 and a net income after indirect expenses of $4,015,770. In 2017, the facility received $9,093,449 in Intergovernmental Transfers (IGT) payments. The Nursing Facility continues to remain on solid financial footing as it enters 2019. The Nursing Facility is continually exploring opportunities to create additional revenue streams while working to reduce expenses. Looking ahead to 2019, the major challenges will be the continued transition to managed care and uncertainty in how the Intergovernmental Transfer funding will be handled moving forward.

In 2018, the Nursing Facility has felt the effects of employees taking advantage of retirement incentives offered by the county. Specifically, the facility will lose approximately ten employees to retirement by the end of 2018. As always, recruitment and retention continue to be a point of emphasis and continued partnerships with BOCES, local school districts, Elmira College, and Corning Community College remain vital. The facility has benefited from the tuition reimbursement program and currently has 22 individuals enrolled in continuing education.

Looking ahead to 2019, the facility will continue to update the infrastructure with major projects in store such as a new roof on the sixth floor, replacement of the facility dishwasher, and other small projects that will enhance quality of life for the residents. Continued emphasis on improving quality measures will be a theme in 2019. The facility was able to improve its Overall Rating to a Four-Star (Out of Five) on the CMS Federal Nursing Home Compare Website. The facility was especially strong in Staffing (Four Stars)
and Quality Measures (Four Stars). Reducing hospital admissions was a major focus for the facility in 2018 and will continue to be as we enter 2019. In 2018, the facility added the ability to provide IV-fluids through a process called Hypodermoclysis, which will ultimately lead to more patients staying out of the hospital.

The Nursing Facility has been and continues to remain a critical asset to the community for patients needing short-term, post-acute rehabilitation as well as long-term skilled nursing services.

**Health Department:**

There have been many changes to the Health Department this past year. In January 2018, a new Public Health Director (PHD) was appointed as well as many health department staff with years of experience have continued to retire. The plans for the supervisor of the billing office has continued to change. While this proved to take more time than originally expected, we believe we have the right staff person for the position. At the end of May, our Environmental Health Director (EHD) retired after 30 years. Replacing this person is a challenge but fortunately, we are in a good position to promote from within. The Public Health Director has served as interim Environmental Health Director and continues to work closely with current staff member who will officially assume the role of Environmental Health Director in January of 2019.

The 2017-2018 flu season was the worst flu season we saw since 2009. Flu vaccine supply was sufficient to meet the needs of the community, and there were no reported pediatric deaths again this season.

Health departments across the state are seen as coalition builders and Chemung County is no exception. The health department is a founding member of the Chemung County Lead Coalition. This coalition continues to meet regularly to address the issues of elevated lead levels in children and discuss opportunities for lead risk reduction. The coalition is looking to finalize an educational message by the end of the year and looks forward to working with all of its partners on potential grant opportunities to help fund lead remediation in homes. The Health Department has been working with County DSS and Elmira City Code Enforcement to hold landlords accountable for conditions of homes rented to DSS participants. We have contracted with the Chemung County Sewer District for engineering services for environmental health (a need due to the loss of the EHD). We have begun the process, along with Arnot Ogden, of creating the Community Health Assessment that will guide our public health efforts for the next three years.
Even with the myriad changes in 2018, the Health Department has had many successes. The Health Department was able to receive state approval to offer lead testing from our public health clinic to Women, Infants, Children (WIC) participants. This was challenging due to WIC grant requirements. We are happy to report that we have been able to conduct lead testing for children that would otherwise have been missed. The Southern Tier Tobacco Awareness Coalition (STTAC) gave a presentation on tobacco-21 (raising the legal tobacco purchase age to 21 years old) to the Board of Health and the County Legislature. We are currently working with the Legislature to discuss the potential for passing tobacco-21 in Chemung County. Our efforts to encourage better eating habits and increased levels of exercise were evident due to participation and praise for, the Park Prize Pursuit Scavenger Hunt, the Gold Shoe Program and a County-wide worksite wellness program. The environmental health program saw an opportunity to prevent potential injury by banning the permitting of liquid nitrogen infused desserts. These items posed a serious health risk as the liquid nitrogen was added at the point of sale and has been shown to injure customers across the county. The Certified Home Health Agency continues to outperform regional competitors, with the latest CMS rating of the agency a 4.5 stars (0 lowest, 5 highest). Due to public health activities conducted at a high level compared to other counties in the state, the health department was awarded a $48,000 performance incentive from NYSDOH. This has been used to purchase items for emergency preparedness, lead training for staff and items for rabies and public health clinics. A full scale Point of Dispensing Drill (POD) was conducted in April and proved that the only way to become proficient in emergencies is to practice and be prepared.

The Board of Health welcomed a new member, Dr. Brian Cassetta due to Dr. Robert Lambert’s well-deserved retirement.

The Health Department looks forward to the opportunity to continue to serve our community in 2019. Several goals for 2019 include completing the community health assessment, conducting additional emergency preparedness drills and lowering the percentage of children in Chemung County with elevated blood lead levels. Environmental health will welcome a new director via internal promotion and will continue to address environmental health concerns. The home health agency looks to continue their success in providing clinical care to our community. Areas for concern in 2019 include emerging diseases such as Ebola (which is back in the news again), the proliferation of tick borne disease (such as Lyme), staff attraction and retention, monitoring this year’s flu season and any public health emergency that may arise. The Public Health Director will continue to grow in his new role and sincerely thanks all the hard-working staff of the Health Department for their expertise and professionalism.

ELMIRA CORNING REGIONAL AIRPORT:
As of October 31, Elmira Corning Regional Airport (ELM) will enter a new era with its terminal building mostly funded through a $40 million Upstate Revitalization Grant. The new terminal that features a mostly glass exterior, replaces the former terminal that is mostly of the 1960 era. The terminal's most significant feature are the three courtyards visible from virtually every vantage point in the terminal. It has much needed additional square footage in the boarding area with three passenger boarding bridges and four gates. For the first time ever, there is now a food vendor past screening so that passengers can enjoy refreshments once they traverse the TSA line. People arriving in the Southern Tier for a job interview or to meet with a local business will now have an impactful first impression.

This past April, ELM welcomed United Airlines back. They are presently offering twice daily service to Newark Liberty International Airport. As of March 31, 2019, United will move its flights to Washington Dulles International Airport. We are excited at this move as Dulles is much less susceptible to weather delays and cancellations. This is part of a system-wide change for United and connections through Dulles will match or exceed what is presently offered through Newark.

Delta Airlines and Allegiant Airlines continue to experience increases in passenger numbers. In the case of Allegiant, the increase in passenger numbers when compared to 2017 are double digit and we have also seen an increase in frequency of flights. We will continue to work with the airlines to grow existing service and possibly add new routes.

In 2018, ELM was successful in receiving grants for promotion of the airport, marketing of air services and an additional grant for the terminal project.

For promotion of the airport and marketing of air services, ELM received two grants. The first being a $250,000 grant from New York State via the Statewide Opportunities for Airport Revitalization (SOARS) program and the second being the US DOT Small Community Air Service Development Program (SCASDP). The SOARS grant will be used over a two-year period to market air service and promote the airport. Of those funds, $100,000 will be used to construct an airport sign on I-86. The SCASDP will be used to promote air service, most notably to better ensure the success of the new United service. The amount received with the SCASDP grant is $275,000 and the local business community leveraged approximately $140,000 to be used in conjunction with the grant. The local business community's contribution was a driving factor in the US-DOT's decision to award ELM the grant.

ELM also received what is referred to by the Federal Government as a "Supplemental Discretionary" funding. Supplemental Discretionary funding is an additional $1 billion that was added to the FAA's Airport Improvement Program and ELM was the only airport from the New York Airport District Office to receive one of the grants and one of only 37 airports in the country. The $4 million grant will allow the airport to pay a portion of the terminal project more quickly rather than front money that would have been repaid through entitlement grants over the new two or three years.
ELM is heading into 2019 with a lot of excitement. Passenger numbers are on the rise, we are ready for a period of significant promotion of the services offered, and we are entering a new era with a terminal building that the community will be proud to call its gateway to the world.

**SEWER DISTRICTS:**

Beginning in 2019, the recommendation is to follow a 5-year sewer use rate plan that will address the need to more appropriately balance the sewer use revenue with the Ad valorem tax revenue in each district. The districts have enjoyed many years of slight or no sewer use rate increases attributable to the outstanding maintenance of our wastewater infrastructure and the new hiring program that was implemented, similar to the rest of the County. It is now time to focus on much needed capital improvements and upgrades as our aging wastewater infrastructure endures beyond most of its useful lifespan. We will also be challenged with changing environmental regulatory limits, as imposed by the EPA and NYSDEC, that will increase our local investments and operations load for many years to come. We will continue to remind everyone that these two districts are very expensive to operate and those costs will continue to increase with all the new regulations that are proposed. Many tough decisions will need to be made over the coming years to successfully plan the future of our County’s sanitary and wastewater wellbeing. The 5-year plan recommends a 17% user rate increase for Sewer District No. 1 and a 14% increase for the Elmira Sewer District. Therefore, the proposed 2019 budgets can be summarized as follows:

The Sewer District No. 1 submitted a proposed 2019 budget of $2,772,714, as compared to $2,306,244 for 2018. The total property tax levy for Sewer District No. 1 will remain the same. The combined property tax levy and proposed user rates will be $163 per year, as compared to $148 for 2018, for the average household assessed at $100,000 that uses 60,000 gallons of water annually.

The Elmira Sewer District submitted a proposed 2019 budget of $3,136,074, as compared to $3,131,672 for 2018. The total property tax levy for the Elmira Sewer District will remain the same. The combined property tax levy and proposed user rates will be $156 per year, as compared to $147 for 2018, for the average household assessed at $100,000 that uses 60,000 gallons of water annually.
DEPARTMENT OF PUBLIC WORKS:

Highway, Bridge, and Culvert Projects

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The Department of Public Works (DPW) will end the 2018 construction season with 27 miles of county roads rehabilitated through preventive maintenance treatments. We completed a full depth reclamation (FDR) of 1.9 miles of roadway in 2018, and completed Cold In-Place Recycling (CIPR) on 6.4 miles of roads. Our County bridge crew washed the decks and substructure of over 200 bridges, prolonging the life of the structures. Additionally, the Bridge Crew completed a fascia beam rehabilitation on bridge 4 of CR35 (Chambers Road), and completed replacement of two culverts on CR59 (Smith Road). For improved safety, 600-ft of new guiderail was placed along CR26 (Christian Hollow Road). We also repaired dozens of feet of guiderail along various roads, primarily due to car crashes. County contractors completed pavement striping on 197 miles of County roadway centerlines and 353 miles of edge lines. Our crews have completed 27 miles of ditch cleaning; replaced six cross culverts, and completed numerous miles of shoulder backup this year. Our County crews also swept or broomed 240 miles of roads two times in 2017 and mowed 240 miles of roads twice.

The County crews continued to provide assistance on many projects county-wide in conjunction with Town, Village, and City staff. The County DPW operates and maintains the table-grinder for all municipalities in the County, moving from site to site. Additionally, the County operated our compost facility from April into November, serving over 9,200 customers. At least 827 customers took compost from the facility. County forces responded to several major storm events across the County, making repairs on County and Town routes alike. It should be noted these storms caused $11.5M in damages to the County Highway System, and severely impacted our schedule for the 2018 construction season. County crews also assisted by providing trucking on many Town oil and stone projects. Equipment was shared with many municipalities, including several towns and the City of Elmira. A County tree contractor trimmed and cleared miles of right of way on CR61 (Coleman Avenue) and CR23 (Dry Brook Road.)

Other projects completed in 2018 include cutting of trees and vegetation on 11 miles of County routes, flushing of 18 driveway pipes, and replacement of 16 lateral pipes on County routes. The County DPW assisted Buildings and Grounds with demolition projects at Harris Hill and Madison Avenue. We further completed mowing for NYSDOT and the Towns of Veteran and Big Flats. Topographic surveys were also completed this summer by Engineering students working as interns for future bridge and culvert projects, and provided drainage surveys for our road projects. The interns and other staff also delivered “spray notifications” for our herbicide program, and completed curb layout. The Soil and Water District completed drainage or seeding projects for the DPW this year along all of our project roads. In addition, this year we began using Mobile 311 Dude Solutions, an online work order system still in the beginning phases for our supervisors and administrators.

2018 Highway Rehabilitation Projects included:
• CR03 – Wyncoop Creek Road – Full Depth Reclamation and Hot Mix Asphalt Overlay from Cross Road to SR224.
  • Cold In-Place Recycling and Hot Mix Asphalt Overlay:
    o CR80 (Daniel Zenker Drive)
    o CR63 (Kahler Drive)
    o CR17 (Hibbard Road)
    o CR17 (Sing Sing Road from Hibbard Road to Chambers Road)

2018 Highway Preventive Maintenance Projects included:
• CR05 (Ridge Road from Acker to County Line) Chip Seal
• CR20 (E. Franklin Street from SR13 to SR223) Chip Seal
• CR26 (Christian Hollow Road) Chip Seal
• CR46 (Warner Road from SR34 to County Line) Chip Seal
• CR42 (Hoffman Hollow Road) Hot Mix Asphalt Repairs plus Chip Seal
• CR02 (Lowman Road) Chip Seal
• CR22 (Hogback Road) Hot Mix Asphalt Repairs plus Chip Seal
• CR23 (Mallory Road) Chip Seal

2018 Bridge and Culvert Projects included:
• Rehabilitation of BIN 3331250 – Chambers Road (Catlin)
• Replacement of Culvert CR23.C22 – Dry Brook Road (Chemung) by Soil and Water
• Replacement of Culvert CR23.C23 – Dry Brook Road (Chemung) by Soil and Water
• Replacement of Culvert CR59.C01 – Smith Road (Veteran)
• Replacement of Culvert CR59.C02 – Smith Road (Veteran)

2018 Special Projects
• Operated and repaired Lackawanna Trail from E. Water Street (Elmira) to CR08
• Continued design of Horseheads Connector Road Project
• Continued design of CR08 Lowman Crossover Bridge Rehabilitation
• Continued design of CR61 Coleman Avenue Project
• Continued design of two bridges on CR35 (Chambers Road) in the Town of Catlin
• Completed design for replacement of BIN 3331410 Smith Road Bridge
• Completed R-O-W and Drainage work on CR23 Drybrook Road (Weaver Road to the north)
• Managed Design of Olcott Road Bridge Project for Town of Big Flats (Federal Aid)

In the City of Elmira, County crews additionally completed approximately four miles of “Mill & Fill” paving projects and crack sealed six streets. At least 120 streets & numerous alleys were patched using the “pothole killer” spray-patching process. Contractors installed 4000-ft of new concrete curbing, and approx. 20 ADA handicap ramps. Also in the City, 135 miles of roads were swept approximately three times, 38 special events were covered, 25 sinkholes were repaired, numerous signs were repaired or installed, bridge inspection flags were repaired, parking meters were fixed, 130 self-leveling manholes and 219 catch basins were installed or repaired, 565 catch basins were cleaned, 64 trees were removed, six pump stations were serviced 30 times each, 16 underpasses were cleaned twice, and 64 tree stumps were ground. County crews also completed leaf and Christmas tree pickup programs, ground and hauled mulch, and completed welding for various agencies. City streets division with help from buildings and grounds installed hot mix leveling course on sidewalks north and south bound over Main St Bridge. This work is in addition to patching and general maintenance performed Citywide by city hot patch crews. Also in the City of Elmira, 26 streets were scratch paved with paver for smooth driving surfaces in addition to spot patching. The Animal Shelter parking lot was over-laid with 1 inch of type 7 blacktop. We further paved approximately 350 tons of type 6 asphalt in Woodlawn Cemetery. In addition, this year we also began using Mobile 311 Dude Solutions at the City shop.

We were pleased to improve the overall condition of our County fleet equipment with purchases of a pay-loader, a tandem-axle tractor (ordered, but not delivered yet), a refurbished water truck (ordered, but not delivered yet), and a new aggregate spreader for a bull-dozer. To date this year, the Equipment Services Division completed many hours of work for other agencies, including Soil and Water, Buildings and Grounds, various municipalities, including the Towns of Ashland/Chemung, Baldwin, Veteran, Catlin, Big Flats, Van Etten, Horseheads, Southport, Elmira, Erin, and the City of Elmira. We continued to complete NYS Motor Vehicle Inspections for Chemung County municipalities.
In 2019, County and contracted forces will continue our program of rehabilitation and replacement of bridges and culverts, bridge maintenance and safety improvements through updating or replacement of bridge and approach railing. We plan to replace one bridge (Smith Road) and three culverts. We will also complete bridge maintenance repairs, and install a new guiderail on one bridge, three culverts, and their approaches. Also planned is completion of 2.1 miles of cold-in-place recycling with a hot-mix asphalt overlay, 2.2 miles of FDR and asphalt overlay, and 25 miles of maintenance and surface treatments. Planned routine maintenance includes pavement marking on 248 miles of roadway, ditch cleaning, shoulder cutting, and clearing roadside vegetation in advance of our road program and in our annual maintenance cycle.

**2019 Bridge and Culvert Projects**

- BIN 3331410 – Replacement of Smith Road Bridge
- Culvert CR01.C24 – Replace Culvert on Jerusalem Hill Road
- Culvert CR04.C04 – Replace Culvert on Marsh Road
- Culvert CR23M.C03 – Replace Culvert on Mallory Road

Our 2019 Highway and Drainage Projects slated for construction, pending requested budget approval are listed below. Please note these projects can be delayed or deferred for a variety of reasons, including but not limited to, weather, funding, unexpected or emergency work taking priority, and contractor schedules. Projects slated for completion by County Crews may require assistance from contractors.

**2019 Highway Rehabilitation Projects**

- CR23 Dry Brook Road (Weaver to end) – FDR and Asphalt Overlay
- CR35 Chambers Road (Colonial to Sing Sing) – CIPR and Asphalt Overlay
- CR57 Hickory Grove Road (Colonial to Sing Sing) – CIPR and Asphalt Overlay
- CR64 (Big Flats Hamlet area) – Mill and Asphalt Overlay
- CR67 Watkins Road – Mill and Asphalt Overlay
2019 Highway Preventive Maintenance Projects

- CR47 - Veteran Hill Road – Asphalt Repairs and Chip Seal
- 20 miles of other roads to be determined – Chip Seal

Other Planned 2019 Projects

- City of Elmira: Cultural Connector, Madison and Walnut Bridges, Main Street Bridge, DRI Projects, and Lake Street Bridge Project (Federal and State Aid, BridgeNY)
- Town of Big Flats: Olcott Road Bridge (BridgeNY/Federal Aid)
- Construct 2 Bridges on Chambers Road (BridgeNY/Federal Aid)
- Continue design and Advertise for Bids: Horseheads Connector Road Project (Federal Aid)
- Continue design of CR08 Lowman Crossover Bridge Rehabilitation (Federal Aid)
- Construct Phase I of CR61 Coleman Avenue Project (Federal Aid)
- Continue design of Traffic Signal Upgrade Project – Phase I (Federal Aid)
- Begin Design of Pedestrian Safety Action Plan Projects (Federal Aid)

ECONOMIC DEVELOPMENT INITIATIVES:

The local Chemung County economy continues to show healthy signs of expansion in both job growth and sales tax collections.

Sales tax collections year to date are tracking higher by nearly 7% which if maintained through the final quarter of the year will result in an approximate $3 million dollar increase.

The recent Labor Market Profile for the Elmira MSA highlighted our efforts to assist businesses with their growth plans, resulting in the addition of 300 new jobs in September and positive net year gains for the first time in several years. As we all know the Southern Tier economy has lagged other regions in the State and the loss of Sikorsky and natural gas drilling had a significant impact which we are now finally starting to recover from through those efforts reported in recent budget messages.
Our economic efforts continue to focus on the I-86 Innovation Corridor and Elmira Refresh as well as our business districts in the Village of Horseheads and Elmira Heights as well as the Town of Southport.

Despite major disruption in the retail sector, our employment levels remain fairly stable at approximately 4,800 jobs but this sector remains a concern and we have started discussions with Arnot Realty about a $40 million dollar transformational project to include a hotel, major destination anchor and a new concept entertainment center.

The I-86 Innovation Corridor continues to see active employment growth as Wayfair ramps up to 450 employees, the Corning Big Flats plant adds 185 jobs and CAF USA expands its workforce by 120 employees. Other smaller but important projects continue to move forward at businesses like CemeCon, Micatu, Beecher Emissions, which is transforming the former Schweizer facility into a new high-tech manufacturing business park, and Ullman Associates. We have a potential major addition to our manufacturing sector as we work with New York State to attract a Texas based manufacturer to relocate to our community bringing with it 200 good paying jobs.

Elmira Refresh projects outlined in the $10 million dollar downtown revitalization grant continue to move forward and the West Water Street mixed use facility is well underway with its 16,000 square feet of commercial space that is mostly under lease and the 51 new market rate apartments.

The public space and parking garage that will service the West Water Street project will see major esthetic improvements in the summer of 2019 along with Riverfront Park and the Lake Street Bridge. Our plan to build out over 200 market rate apartments is well underway with the Row House project on West Water Street complete and North Main, Baldwin and Carriage House apartment plans well underway. In order to provide and ensure mixed income housing opportunities projects at Jones Court, Maple Ave and South Main Street are progressing with nearly $60 million of investment in these three projects alone.

The Chemung County Industrial Development Agency has signed a two-year lease for private management of the First Arena and hockey will be played again in Downtown Elmira starting in mid-November. The long-range goal of the CCIDA remains full private ownership as well as locating the Elmira College Men’s and Women’s hockey program at the First Arena. A long-term capital plan will need to be developed to address the required updates to this aging facility.

Of course the recent announcement that Lake Erie College of Osteopathic Medicine has finally received accreditation is incredible news for the City of Elmira, the greater Chemung County community, and our medical community, as we await final approvals to proceed with the construction of a $20 million dollar state of the art medical school growing to 480 students over the next four to five years. This project will be located on the edge of downtown in Arnot Park and will have significant economic impact from construction, new payroll and student housing requirements that will drive our downtown revitalization efforts as well.
Our focused efforts in improving our local economy has gone a long way toward turning sales tax collections from negative territory in 2015-2016 to positive growth in 2017 (+3.4%) and 2018 (+6.62% YTD). These same efforts have enhanced employment growth and stabilized former job losses with hundreds of new jobs forecasted to come online over the next several months.

The significant highlights of the 2018 Chemung County Budget are as follows:

REAL PROPERTY LEVY & RATE

The proposed 2019 General Fund Tax Levy of $29,971,316 is an increase of .2% over the 2018 tax levy of $29,906,109. Because of .2% increase in full value, the full value tax rate, which is the average of the City of Elmira and the eleven towns within the County, would remain the same at $6.86 per thousand of assessed valuation.

The combined recommended levy increase for the General Fund, Sewer Districts, and Community College is 2.3% below our property tax cap.

GENERAL FUND – FUND BALANCE

We anticipate our December 31, 2018 fund balance to be approximately $24.8 million after breaking even in 2018 after paying a match of $2.1 million towards our Nursing Facility's IGT draw down of $4.2 million. We expect to appropriate $867,000 of fund balance in 2019.

TOTAL APPROPRIATIONS

The budget that I submit to you today recommends Total Net Appropriations for the calendar year of $196,681,939, which is an increase of $5,510,324 or 2.9% or from the $191,171,615 approved for 2018. Fund spending increases are as follows: General Fund 4.5%; Highway 2.0%; Road Machinery 4.2%; Sewer District 20.2%; Elmira Sewer District .1%; Workers Comp 1.0%. Funding spending decreases are as follows: Solid Waste (2.7%); Nursing Facility (3.4%).
SOCIAL SERVICES

I am recommending appropriations to the Department of Social Services for 2019 of $66,184,261. Last year total appropriations were $62,300,629. Of the 2019 departmental total, $19,556,386 represents our local share contribution towards finances the Medicaid program, accounting for 65.2% of our tax levy.

PERSONNEL

This tentative budget proposes to expend $55,541,518 on payroll which is $710,217 or 1.28% more than 2018. The payroll provides for 1,001 full-time equivalent (FTE) 23.4 more than last year’s 977 FTE’s. It is important to note, that of these 23.4 FTE’s, 13.50 are fully or partially funded by federal, state, or school district funds. These funded positions are driven by the new State “Raise the Age” program and the School Resource Officers. Payroll contingency savings are projected to increase from $700,000 to $750,000.

STATE PENSION COSTS

The mandated State Pension expense will decrease slightly from $7,200,066 to $7,095,344 in 2019.

ROOM TAX

I am recommending to you that for 2019, we increase our receipts from $676,421 to $696,000.

SALES TAX

We project 2018 gross sales tax collections to finish 6.0% above 2017. In 2019, we expect collections to continue to grow at 2.0%. The new sales tax formula change will decrease $500,000 of net sales tax proceeds to the County.

CAPITAL PROJECTS
I recommend spending $17,792,031 on capital projects in 2019. The bondable portions of these projects total $6,030,089 compared to $5,280,360 in 2018. A listing of these projects can be found on pages 11, 12, 13, tab three of the budget document.

DEBT SERVICE

For 2019, I am recommending debt services payments for all funds totaling $7,990,000 versus the 2018 figure of $7,395,019.

FUNDED PRIVATE NON-PROFIT AGENCIES

For the 2019 calendar year, I am recommending to you that we appropriate $1,680,451 as aid to the various private non-profit community development and cultural organizations that the County has historically funded. This level of funding is $72,119 higher than last year.

SPECIAL DISTRICTS

SOLID WASTE:

The proposed budget for the Chemung County Solid Waste District is $1,430,641 as compared to the 2018 budget of $1,470,000. With the privatization of our Solid Waste facilities, all associated costs with the landfill will be paid for by our private partner, New England Waste Systems of New York (NEWSNY).

SEWER DISTRICTS:

The Sewer District No. 1 submitted a proposed 2019 budget of $2,772,714, as compared to $2,306,244 for 2018. The total property tax levy for Sewer District No. 1 will remain the same. The combined property tax levy and proposed user rates will be $163 per year, as compared to $148 for 2018, for the average household assessed at $100,000 that uses 60,000 gallons of water annually.

The Elmira Sewer District submitted a proposed 2019 budget of $3,136,074, as compared to $3,131,672 for 2018. The total property tax levy for the Elmira Sewer District will remain the same. The combined property tax levy and proposed user rates will be
$156 per year, as compared to $147 for 2018, for the average household assessed at $100,000 that uses 60,000 gallons of water annually.

CONCLUSION

Finally, I want to express my appreciation to Steve Hoover, our Director of Budget and Research, Andrea Fairchild, the Accounting Systems and Services Coordinator, and Deputy County Executive Mike Krusen for their efforts in the preparation of this financial plan. They have once again done an outstanding job in developing a document that is extremely comprehensive, yet easily understandable and user friendly. In closing, I want to personally thank the Legislature for all your hard work and support over the 10 years I was Deputy County Executive and the last 18 years as County Executive. I believe over the last three decades, despite the many challenges we faced, we have made this community a better place to live and to work. I look forward to your review and comments on this proposal and welcome the opportunity to provide you with any additional information you may require in your deliberations.

Respectfully submitted,

[Signature]

Thomas J. Santulli
Chemung County Executive
### CHEMUNG COUNTY
General Fund - Tax Levy Calculation

<table>
<thead>
<tr>
<th>Year</th>
<th>Appropriations</th>
<th>Appropriations Excluding Inter-fund Items</th>
<th>Interfund Transfers</th>
<th>Interfund Transfers Excluding Inter-fund Items</th>
<th>Total Appropriations</th>
<th>Total Appropriations Excluding Inter-fund Items</th>
<th>LESS: Estim. Revenues Other than Real Estate Taxes and Excluding Interfund Items</th>
<th>LESS: Estim. Revenues Other than Real Estate Taxes and Excluding Interfund Items:</th>
<th>Inter-Department Revenues</th>
<th>Inter-Department Revenues Excluding Interfund Items:</th>
<th>Total Revenues</th>
<th>Total Revenues Excluding Interfund Items:</th>
<th>Appropriations In Excess Of Revenue</th>
<th>Appropriations In Excess Of Revenue Excluding Interfund Items:</th>
<th>LESS: Appropriated-Fund Balance</th>
<th>Budgeted Tax Levy</th>
<th>PLUS: Allowance For Uncollectible</th>
<th>Total Amount To Be Raised By Tax Levy</th>
</tr>
</thead>
<tbody>
<tr>
<td>2017</td>
<td>$151,824,163</td>
<td>$151,824,163</td>
<td>$7,900,614</td>
<td>$7,900,614</td>
<td>$159,724,777</td>
<td>$159,724,777</td>
<td>($123,273,491)</td>
<td>($123,273,491)</td>
<td>(6,497,675)</td>
<td>(6,497,675)</td>
<td>($129,771,166)</td>
<td>($129,771,166)</td>
<td>$29,953,611</td>
<td>$29,953,611</td>
<td>-$1,071,181</td>
<td>$28,882,430</td>
<td>$264,152</td>
<td>$29,146,582</td>
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</table>
## CHEMUNG COUNTY
### Levy and Tax Rate Comparison

<table>
<thead>
<tr>
<th>Year</th>
<th>Total Tax Levy</th>
<th>% Of Increase</th>
<th>Full Value Tax Rate Per Thousand</th>
<th>% Of Increase</th>
</tr>
</thead>
<tbody>
<tr>
<td>1992</td>
<td>$19,606,914</td>
<td>0%</td>
<td>$11.97</td>
<td>0%</td>
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<tr>
<td>1993</td>
<td>$20,358,204</td>
<td>3.8%</td>
<td>$10.12</td>
<td>-15.5%</td>
</tr>
<tr>
<td>1994</td>
<td>$20,358,204</td>
<td>0%</td>
<td>$9.56</td>
<td>-5.5%</td>
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<tr>
<td>1995</td>
<td>$20,358,204</td>
<td>0%</td>
<td>$8.80</td>
<td>-8.0%</td>
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<tr>
<td>1996</td>
<td>$20,358,204</td>
<td>0%</td>
<td>$8.85</td>
<td>-1.7%</td>
</tr>
<tr>
<td>1997</td>
<td>$20,358,204</td>
<td>0%</td>
<td>$8.85</td>
<td>0%</td>
</tr>
<tr>
<td>1998</td>
<td>$20,153,204</td>
<td>-1%</td>
<td>$8.55</td>
<td>-1.2%</td>
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<tr>
<td>1999</td>
<td>$20,153,204</td>
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<td>$8.14</td>
<td>-4.8%</td>
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<tr>
<td>2000</td>
<td>$20,153,204</td>
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<td>$8.11</td>
<td>0.4%</td>
</tr>
<tr>
<td>2001</td>
<td>$20,153,204</td>
<td>0%</td>
<td>$7.86</td>
<td>3.1%</td>
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<tr>
<td>2002</td>
<td>$20,153,204</td>
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<td>$7.44</td>
<td>5.4%</td>
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<tr>
<td>2003</td>
<td>$20,153,204</td>
<td>0%</td>
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<td>-4.2%</td>
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<tr>
<td>2004</td>
<td>$22,974,653</td>
<td>14%</td>
<td>$7.80</td>
<td>9.4%</td>
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<tr>
<td>2005</td>
<td>$24,985,495</td>
<td>9%</td>
<td>$8.29</td>
<td>6.2%</td>
</tr>
<tr>
<td>2006</td>
<td>$22,924,483</td>
<td>-8%</td>
<td>$7.41</td>
<td>-10.5%</td>
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<tr>
<td>2007</td>
<td>$22,924,483</td>
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<td>-5.3%</td>
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<tr>
<td>2008</td>
<td>$24,200,030</td>
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<td>$6.98</td>
<td>-1%</td>
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<tr>
<td>2009</td>
<td>$25,529,490</td>
<td>5.5%</td>
<td>$6.98</td>
<td>0%</td>
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<tr>
<td>2010</td>
<td>$26,322,145</td>
<td>3.1%</td>
<td>$6.98</td>
<td>0%</td>
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<tr>
<td>2011</td>
<td>$27,005,000</td>
<td>2.6%</td>
<td>$6.98</td>
<td>0.0%</td>
</tr>
<tr>
<td>2012</td>
<td>$27,005,000</td>
<td>0.0%</td>
<td>$6.98</td>
<td>0.0%</td>
</tr>
<tr>
<td>2013</td>
<td>$27,477,282</td>
<td>1.7%</td>
<td>$6.98</td>
<td>0.0%</td>
</tr>
<tr>
<td>2014</td>
<td>$28,540,320</td>
<td>3.9%</td>
<td>$6.98</td>
<td>0.0%</td>
</tr>
<tr>
<td>2015</td>
<td>$28,892,515</td>
<td>1.2%</td>
<td>$6.86</td>
<td>-1.7%</td>
</tr>
<tr>
<td>2016</td>
<td>$29,012,588</td>
<td>0.4%</td>
<td>$6.86</td>
<td>0.0%</td>
</tr>
<tr>
<td>2017</td>
<td>$29,146,582</td>
<td>0.5%</td>
<td>$6.86</td>
<td>0.0%</td>
</tr>
<tr>
<td>2018</td>
<td>$29,906,109</td>
<td>2.6%</td>
<td>$6.86</td>
<td>0.0%</td>
</tr>
<tr>
<td>2019</td>
<td>$29,971,316</td>
<td>0.2%</td>
<td>$6.86</td>
<td>0.0%</td>
</tr>
<tr>
<td><strong>AVERAGE:</strong></td>
<td><strong>$ 23,897,666</strong></td>
<td><strong>1.6%</strong></td>
<td><strong>$7.81</strong></td>
<td><strong>-1.2%</strong></td>
</tr>
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### CHEMUNG COUNTY
**Property Tax Cap Calculation**

#### 2019

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
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</thead>
<tbody>
<tr>
<td>2018 Real Property Tax Levy</td>
<td>$35,407,624</td>
</tr>
<tr>
<td>Tax Base Growth Factor</td>
<td>1.0043</td>
</tr>
<tr>
<td>Modified Levy</td>
<td>$35,559,877</td>
</tr>
<tr>
<td>Add: Prior year PILOTS</td>
<td>$807,913</td>
</tr>
<tr>
<td>Adjusted Levy</td>
<td>$36,367,790</td>
</tr>
<tr>
<td>Allowable Levy Growth Factor</td>
<td>1.02</td>
</tr>
<tr>
<td>Modified Levy</td>
<td>$37,095,146</td>
</tr>
<tr>
<td>Subtract: current year Pilots</td>
<td>$783,475</td>
</tr>
<tr>
<td>Add: Carryover prior yr.</td>
<td>$0</td>
</tr>
<tr>
<td>2019 Total Levy Limit after Adjustments</td>
<td>$36,311,671</td>
</tr>
<tr>
<td>2019 Tax Levy</td>
<td>$32,022,831</td>
</tr>
<tr>
<td>2019 Community College Levy</td>
<td>$3,450,000</td>
</tr>
<tr>
<td>2019 Adjustments</td>
<td>$0</td>
</tr>
<tr>
<td>2019 Actual Tax Levy</td>
<td>$35,472,831</td>
</tr>
<tr>
<td>Amount of Levy below the Limit</td>
<td>$838,840</td>
</tr>
<tr>
<td>% of Limit/Cap Exhausted</td>
<td>97.7%</td>
</tr>
<tr>
<td></td>
<td>2018 Tax Rate</td>
</tr>
<tr>
<td>-----------</td>
<td>--------------</td>
</tr>
<tr>
<td>General Fund</td>
<td>6.86</td>
</tr>
</tbody>
</table>

CHEMUNG COUNTY
Impact on Average Home Owner
<table>
<thead>
<tr>
<th>Sewer District</th>
<th>2018 Bill For a Home Valued at $100K</th>
<th>2019 Bill For a Home Valued at $100K</th>
<th>Increase $</th>
<th>Increase %</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sewer District #1</td>
<td>$148</td>
<td>$163</td>
<td>$15</td>
<td>10.2%</td>
</tr>
<tr>
<td>Elmira Sewer District</td>
<td>$147</td>
<td>$156</td>
<td>$9</td>
<td>6.3%</td>
</tr>
</tbody>
</table>
## CHEMUNG COUNTY
### Percentage of Tax Limit Exhausted
#### 2019

<table>
<thead>
<tr>
<th>TAX YEAR</th>
<th>FULL VALUATION</th>
</tr>
</thead>
<tbody>
<tr>
<td>2019</td>
<td>$4,368,996,570</td>
</tr>
<tr>
<td>2018</td>
<td>$4,341,813,130</td>
</tr>
<tr>
<td>2017</td>
<td>$4,250,457,839</td>
</tr>
<tr>
<td>2016</td>
<td>$4,229,240,228</td>
</tr>
<tr>
<td>2015</td>
<td>$4,212,564,163</td>
</tr>
<tr>
<td><strong>TOTAL 5 YEAR</strong></td>
<td><strong>$21,403,071,930</strong></td>
</tr>
</tbody>
</table>

**ANNUAL AVERAGE (TOTAL/5)** $4,280,614,386

**TAX LIMIT (1.5% OF LIMIT)** $64,209,216

**2019 REAL PROPERTY LEVY** $35,472,831

Less: Total Exclusions ($2,544,670)

Total Levy Subject to Tax Limit $32,928,161

Percentage of Tax Limit Exhausted 51.3%

Constitutional Tax Margin $31,281,055
<table>
<thead>
<tr>
<th>Fund</th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
<th>2018</th>
<th>2019</th>
<th>$ Change</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>10 General</td>
<td>158,712,016</td>
<td>158,601,900</td>
<td>159,724,777</td>
<td>161,608,148</td>
<td>168,941,938</td>
<td>$7,333,790</td>
<td>4.5%</td>
</tr>
<tr>
<td>20 Highway</td>
<td>6,514,614</td>
<td>7,896,829</td>
<td>7,842,948</td>
<td>7,722,260</td>
<td>7,873,249</td>
<td>$150,989</td>
<td>2.0%</td>
</tr>
<tr>
<td>21 Road Machinery</td>
<td>1,547,687</td>
<td>1,495,147</td>
<td>1,505,141</td>
<td>1,352,529</td>
<td>1,409,845</td>
<td>$57,316</td>
<td>4.2%</td>
</tr>
<tr>
<td>22 Sewer District #1</td>
<td>2,159,199</td>
<td>2,468,228</td>
<td>2,156,566</td>
<td>2,306,244</td>
<td>2,772,714</td>
<td>$466,470</td>
<td>20.2%</td>
</tr>
<tr>
<td>23 Elmira Sewer District</td>
<td>2,829,381</td>
<td>2,834,069</td>
<td>2,988,535</td>
<td>3,131,672</td>
<td>3,136,074</td>
<td>$4,402</td>
<td>0.1%</td>
</tr>
<tr>
<td>24 Solid Waste</td>
<td>1,624,854</td>
<td>1,559,299</td>
<td>1,452,934</td>
<td>1,470,000</td>
<td>1,430,641</td>
<td>-$39,359</td>
<td>-2.7%</td>
</tr>
<tr>
<td>26 Workers Compensation</td>
<td>2,008,031</td>
<td>1,981,530</td>
<td>2,084,880</td>
<td>1,914,938</td>
<td>1,933,537</td>
<td>$18,599</td>
<td>1.0%</td>
</tr>
<tr>
<td>28 Medical Insurance</td>
<td>19,422,000</td>
<td>20,018,382</td>
<td>26,600,000</td>
<td>28,198,315</td>
<td>28,198,315</td>
<td>$0</td>
<td>0.0%</td>
</tr>
<tr>
<td>50 Nursing Facility</td>
<td>22,589,592</td>
<td>22,721,905</td>
<td>23,923,569</td>
<td>25,400,105</td>
<td>24,530,554</td>
<td>-$869,551</td>
<td>-3.4%</td>
</tr>
<tr>
<td>56 Airport</td>
<td>4,888,335</td>
<td>5,123,410</td>
<td>5,136,777</td>
<td>53,422,450</td>
<td>9,550,541</td>
<td>-$43,871,909</td>
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<tr>
<td>Less Capital Projects</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>(48,538,160)</td>
<td>(4,361,729)</td>
<td>$44,176,431</td>
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</tr>
<tr>
<td>Adjusted Airport</td>
<td>4,888,335</td>
<td>5,123,410</td>
<td>5,136,777</td>
<td>4,884,290</td>
<td>5,188,812</td>
<td>$304,522</td>
<td>6.2%</td>
</tr>
<tr>
<td>Gross Appropriations</td>
<td>$227,184,044</td>
<td>$229,824,109</td>
<td>$238,552,704</td>
<td>$237,988,501</td>
<td>$245,415,679</td>
<td>$7,427,178</td>
<td>3.1%</td>
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<tr>
<td>Less Interfund Activity</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Interfund Transfers</td>
<td>6,508,614</td>
<td>6,877,581</td>
<td>7,900,614</td>
<td>9,171,058</td>
<td>8,778,160</td>
<td>-$392,898</td>
<td>-4.3%</td>
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<tr>
<td>Inter-department</td>
<td>5,281,119</td>
<td>5,936,861</td>
<td>6,497,675</td>
<td>7,110,980</td>
<td>7,545,220</td>
<td>$434,240</td>
<td>6.1%</td>
</tr>
<tr>
<td>Health Insurance</td>
<td>13,054,471</td>
<td>13,568,382</td>
<td>14,837,180</td>
<td>15,668,884</td>
<td>15,922,695</td>
<td>$253,811</td>
<td>1.6%</td>
</tr>
<tr>
<td>Distribution of Sales Tax</td>
<td>18,526,123</td>
<td>17,354,519</td>
<td>15,313,834</td>
<td>14,865,964</td>
<td>16,487,665</td>
<td>$1,621,701</td>
<td>10.9%</td>
</tr>
<tr>
<td>Subtotal</td>
<td>$43,370,327</td>
<td>$43,737,343</td>
<td>$44,549,303</td>
<td>$46,816,886</td>
<td>$48,733,740</td>
<td>$1,916,854</td>
<td>4.1%</td>
</tr>
<tr>
<td>Total Net Appropriations</td>
<td>$183,813,717</td>
<td>$186,086,766</td>
<td>$194,003,401</td>
<td>$191,171,615</td>
<td>$196,681,939</td>
<td>$5,510,324</td>
<td>2.9%</td>
</tr>
</tbody>
</table>
### Chemung County

**General Fund**

**Major Expenditure Changes**

<table>
<thead>
<tr>
<th>Expenditure Type</th>
<th>Inc (Dec)</th>
<th>Expenditure Type</th>
<th>Inc (Dec)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Transfer to Airport</td>
<td>-$666,421</td>
<td>Recipient Expense Detention Raise the Age</td>
<td>$362,237</td>
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<tr>
<td>Various</td>
<td>-$354,830</td>
<td>Recipient Expense Detention</td>
<td>$400,000</td>
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<tr>
<td>Pre School Contract</td>
<td>-$215,350</td>
<td>Medical</td>
<td>$662,630</td>
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<tr>
<td>Recipient Expense Preventative Network</td>
<td>-$202,000</td>
<td>Payroll</td>
<td>$474,342</td>
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<tr>
<td>Recipient Expense Temporary Assistance</td>
<td>-$150,000</td>
<td>Contracts</td>
<td>$1,137,789</td>
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<tr>
<td>Chamber of Commerce</td>
<td>-$150,000</td>
<td>Distribution of Sales Tax</td>
<td>$1,621,701</td>
</tr>
<tr>
<td>Recipient Expense Independent Living</td>
<td>-$104,000</td>
<td>Recipient Expense Out of County, Raise the Age</td>
<td>$2,700,750</td>
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<tr>
<td>Building Maintenance</td>
<td>-$92,000</td>
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<tr>
<td>Hardware Maintenance</td>
<td>$119,467</td>
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<tr>
<td>Building Projects</td>
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<tr>
<td>FICA</td>
<td>$123,630</td>
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</tr>
<tr>
<td>Distribution of Payment in lieu of tax</td>
<td>$150,000</td>
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<td></td>
</tr>
<tr>
<td>Preventative Contract</td>
<td>$191,105</td>
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<td></td>
</tr>
<tr>
<td>Recipient Expense Safety Net</td>
<td>$200,000</td>
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<td></td>
</tr>
<tr>
<td>Software Maintenance</td>
<td>$259,158</td>
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<tr>
<td>Mental Health Contracts</td>
<td>$305,859</td>
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<tr>
<td>Transfer to Highway</td>
<td>$308,238</td>
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<tr>
<td>State Retirement</td>
<td>$359,979</td>
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</tr>
<tr>
<td>Type of Revenue</td>
<td>Dec (Inc)</td>
<td>Type of Revenue</td>
<td>Dec (Inc)</td>
</tr>
<tr>
<td>-----------------------------------------------------</td>
<td>------------</td>
<td>-----------------------------------------------------</td>
<td>------------</td>
</tr>
<tr>
<td>Federal Aid Title 20 Services</td>
<td>-$1,262,246</td>
<td>Unclassified Revenue</td>
<td>$223,867</td>
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<tr>
<td>Other General Department Income</td>
<td>-$318,594</td>
<td>State Aid Programs for Aging</td>
<td>$255,481</td>
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<tr>
<td>State Aid Day Care</td>
<td>-$305,322</td>
<td>State Aid Reinvestment</td>
<td>$258,057</td>
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<td>Federal Aid Programs for Aging</td>
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<td>Data Processing Charges</td>
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CHEMUNG COUNTY
General Fund
Long Term Plan
2017 to 2023

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<td>Revenues</td>
<td>$22,341,477</td>
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<td>$24,806,574</td>
<td>$23,940,025</td>
<td>$22,241,331</td>
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<td>$16,916,581</td>
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FB as % of Exp 14.6% 15.3% 14.2% 13.0% 9.6% 7.2% 4.4%
# Chemung County Capital Plan 2019
## Airport

<table>
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<tr>
<th>Department</th>
<th>Description</th>
<th>Total</th>
<th>Federal</th>
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<th>Bonded in '19</th>
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<tr>
<td>Airport</td>
<td>Fuel Farm Relocation-2016 Project moved to 2020, design</td>
<td>158,822</td>
<td>88,940</td>
<td>69,882</td>
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<td>Fire Electrical Service</td>
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<td>Maintenance Building Roof Replacement</td>
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<td>Firehall HVAC Unit</td>
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<td>Heating Unit Replacement</td>
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<td>Deicing Apron Design/Reconstruction</td>
<td>2,750,000</td>
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<td><strong>Total</strong></td>
<td></td>
<td>4,453,729</td>
<td>2,475,000</td>
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<td>931,369</td>
<td>926,369</td>
<td>788,869</td>
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<tr>
<td>Department</td>
<td>Description</td>
<td>Total</td>
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<td>Local</td>
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## Chemung County Capital Plan 2019
### All Funds

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<td>SD#1</td>
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<td>Collection System Rehab and Equip</td>
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<td>Transit</td>
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<td>BG</td>
<td>Soaring Museum and BOE Roofs</td>
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<td>BG</td>
<td>Justice Building-HVAC Piping Phase 2</td>
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<td><strong>$6,035,089</strong></td>
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## Chemung County
### Capital Needs Assessment
#### Local Share Requirement

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<th>2021</th>
<th>2022</th>
<th>2023</th>
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Total: $14,488,958  $14,067,500  $9,252,000  $10,574,000  $18,098,000
### CHEMUNG COUNTY - 2019
#### Percentage of Debt Limit Exhausted

<table>
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<td>FIVE YEAR AVERAGE VALUATION</td>
<td>$ 4,280,614,386</td>
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<td>DEBT LIMIT = (7% of Five Year Average)</td>
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<td>Bonds &amp; BANs</td>
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<td><strong>TOTAL INCLUSIONS</strong></td>
<td>$53,932,627</td>
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<td><strong>EXCLUSIONS</strong></td>
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<tr>
<td>Sewer Indebtedness</td>
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<td><strong>TOTAL EXCLUSIONS</strong></td>
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<tr>
<td>Total Net Indebtedness Subject to Debt Limit</td>
<td>$53,078,579</td>
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<tr>
<td>Net Contracting Margin</td>
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<tr>
<td>Percent of Debt Contracting Power Exhausted</td>
<td>17.7%</td>
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## Chemung County 2019 Organizational Funding

<table>
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<th>Account Number</th>
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<th>Recommended</th>
<th>Change</th>
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<td>Cooperative Extension</td>
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**GRAND TOTAL**

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<td>$1,608,332</td>
<td>$1,680,451</td>
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*The Chamber of Commerce serves as the Advisory and Oversight Committee for the Distribution of the Rooms Tax Revenue.*
## Schedule of Indebtedness

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<th>MATURITY</th>
<th>BALANCE</th>
<th>GENERAL</th>
<th>SEWER</th>
<th>SOLID WASTE</th>
<th>AIRPORT</th>
<th>NURSING FACILITY</th>
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Equalized Total Assessed Value 5,582,276,344

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Total Exemptions Exclusive of System Exemptions:
Total System Exemptions: 7,227 1,213,221,977 21.73
Totals: 7,229 1,213,281,777 21.73

Values have been equalized using the Uniform Percentage of Value. The Exempt amounts do not take into consideration, payments in lieu of taxes or other payments for municipal services.

Amount, if any, attributable to payments in lieu of taxes: __________________________
Chemung County: Where The Money Comes From – General Fund 2019

Fund Balance 0.51%
Federal Aid 13.42%
State Aid 15.08%
Real Property 21.06%
Interest, Fees & Other Dept. Revenue 23.09%
Sales Tax 26.84%
Community Services = Elections/Veterans/Aging/Planning/Human Relations
Education/Organization = Community College/Museum/Historical Soc./Coop. Ext.
Public Safety = Emergency 911/Sheriff/Jail/Probation/Emergency Management
Chemung County
2019 Total Expenses Compared To Non Mandated Expenses

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<th>Non Mandated Expenses in Millions</th>
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<td>General Government</td>
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<td>Debt Service</td>
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Chemung County: Where the Money Goes - All Funds 2019

- General Gov't: 31.11%
- Education & Comm. Service: 3.60%
- Social Services: 26.50%
- Nursing Fac. & Health Dept.: 15.69%
- Public Safety: 8.68%
- Transportation: 8.28%
- Debt Svc: 3.20%
- Sewer: 2.37%
- Solid Waste: 0.57%
2017 *All Funds* County Full Value Tax Rates

**Monroe**: $9.38  
**Wayne**: $7.83  
**Chemung**: $8.17  
**Steuben**: $7.44  
**Tompkins**: $6.19  
**Tioga**: $8.95  
**Broome**: $7.57  
**Ontario**: $6.25  
**Yates**: $6.67  
**Cayuga**: $8.46  
**Onondaga**: $6.20  
**Cortland**: $14.43  

**15 County Average**: $8.35
Chemung County
2019
Property Tax Revenue by Source

- Residential: 72.09%
- Commercial: 27.52%
- Mineral: 0.39%
Chemung County
Full Value Tax Rate
Chemung County Full Value Growth
Chemung County
General Fund
Fund Balance (including IGT Exp)
Fund Balance as % of Expenditures

Monroe 5%
Wayne 38%
Ontario 51%
Yates 56%
Steuben 53%
 Allegany 39%
Chemung 13%
Schuyler 37%
Tompkins 37%
Tioga 40%
Cortland 14%
Onondaga 10%
Cayuga 23%
Seneca 41%
Tompkins 37%
Ontario 51%
Allegany 39%
Seneca 41%
Steuben 53%
Yates 56%
Ontario 51%
Wayne 38%
Monroe 5%
15 County Average 15%

12
Chemung County
Government Wide Revenue/Spending

[Bar chart showing revenue and expense from 2005 to 2017]
Chemung County
Existing Debt
Bonds-Borrowing VS Repayments
Chemung County
Total Debt

Bonds & BAN's

Chemung County Sales Tax
County Wide Gross Collections (4 Pennies)
Chemung County
Sales Tax % Increase/Decrease
Chemung County Sales Tax Revenue
Chemung County Mortgage Tax Collections
Chemung County Rooms Tax Collections
Chemung County Tobacco Revenue
Chemung County Property Taxes Collected From Taxable Value of Natural Gas Wells

<table>
<thead>
<tr>
<th>Year</th>
<th>Total</th>
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<tbody>
<tr>
<td>2005</td>
<td>$1,000,000</td>
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<td>2006</td>
<td>$1,200,000</td>
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<tr>
<td>2007</td>
<td>$1,100,000</td>
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<tr>
<td>2008</td>
<td>$900,000</td>
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<tr>
<td>2009</td>
<td>$1,000,000</td>
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<tr>
<td>2010</td>
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<tr>
<td>2013</td>
<td>$800,000</td>
</tr>
<tr>
<td>2014</td>
<td>$600,000</td>
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<tr>
<td>2015</td>
<td>$400,000</td>
</tr>
<tr>
<td>2016</td>
<td>$200,000</td>
</tr>
<tr>
<td>2017</td>
<td>$0</td>
</tr>
<tr>
<td>2018</td>
<td>$0</td>
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Chemung County Bus Ridership

# of Passengers

<table>
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<tr>
<th>Year</th>
<th>2005</th>
<th>2007</th>
<th>2009</th>
<th>2011</th>
<th>2013</th>
<th>2015</th>
<th>2017</th>
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<tbody>
<tr>
<td>Riders</td>
<td>570,000</td>
<td>660,000</td>
<td>680,000</td>
<td>670,000</td>
<td>700,000</td>
<td>680,000</td>
<td>660,000</td>
</tr>
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</table>
We removed Transit from the Liability and the Floater Policy in 2006.
Chemung County
Actual Electric Costs

Electric Costs over Time
Chemung County
Actual Natural Gas Utility Costs

![Bar graph showing natural gas utility costs from 2001 to 2019. The costs are in millions of dollars, with a peak in 2011 at $700,000.](image-url)
Chemung County - Equipment Actual Expenses
Chemung County Telephone/Network
Actual Expenses

- $585,095
- $657,917
- $671,765
- $681,012
- $692,395
- $691,703
- $736,893
- $499,940
Chemung County - Travel
Actual Expenses

$0 $100,000 $200,000 $300,000 $400,000 $500,000 $600,000
Chemung County Contracts
Actual Expenses

$0
$5,000,000
$10,000,000
$15,000,000
$20,000,000
$25,000,000
$30,000,000
$35,000,000

Chemung County
Community College
Budget VS Actual Expenses
Chemung County ‘19 Average Salary by Fund (Inc OT)
Chemung County
Total FTE Positions - All Funds
Chemung County
Employees by Function

- Public Safety: 193
- DSS: 175.5
- Health: 83.5
- Admin/Other: 123
- Roads: 58
- Sewer: 40.5
- Judicial: 34
- Airport: 16
- Nursing Facility: 224
- Solid Waste: 12
- Community Groups: 42.5
- Nursing Facility: 224
- Solid Waste: 12

Total: 41
# of County Employees Per 1000 Residents

### Counties

- **Chemung**: 11.0
- **Cayuga**: 9.4
- **Onondaga**: 6.6
- **Cortland**: 13.3
- **Wayne**: 9.4
- **Cayuga**: 9.4
- **Ontario**: 7.6
- **Yates**: 9.8
- **Steuben**: 8.6
- **Seneca**: 12.3
- **Schuyler**: 12.4
- **Tompkins**: 7.3
- **Tioga**: 8.6
- **Allegany**: 9.2
- **Monroe**: 6.2
- **Broome**: 8.4

15 County Average: 9.34

42
Chemung County
Pension Costs - All Funds

$0
$1,000,000
$2,000,000
$3,000,000
$4,000,000
$5,000,000
$6,000,000
$7,000,000
$8,000,000
$9,000,000

Chemung County Overtime Costs
Chemung County
# of Summer Hires

2 5 7 2 1 0 5 2 9 3 2 8 3 2 6 3 1 1 6 4 3 0 7 2 9 0 2 9 5 3 1 8
Chemung County
More Employee Statistics

- Average Bi-Weekly Payroll (inc. OT) = $2,152,309.73
- Average Salary of County Employees (including OT) = $55,866.76
- Average Salary of County Employees (No OT) = $55,092.79
- Total County Employees (including PT) = 1001.67
- Number of Full Time Employees = 968
- Number of Part Time Employees = 65 (does not include Per Diem or Seasonal)
Chemung County
Service Time of Employees
as of 1/1/19
Chemung County
Employees by Tier (Full Time & Part Time)
as of 10/11/18
Chemung County
# of Employees in Age Groups
as of 1/1/19

Males = 42%
Females = 58%
Cost to Assume City of Elmira’s DPW & BG Employees

<table>
<thead>
<tr>
<th>Year</th>
<th>DPW</th>
<th>B&amp;G</th>
<th>Total</th>
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<tr>
<td>2015</td>
<td>0</td>
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<td>0</td>
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<td>2018</td>
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<tr>
<td>2020</td>
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<td>0</td>
<td>0</td>
</tr>
<tr>
<td>2021</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>2022</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>2023</td>
<td>0</td>
<td>0</td>
<td>0</td>
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</tbody>
</table>
Budget by Expense Category
General Fund
Chemung County
Sheriff/Jail Overtime

[Bar chart showing overtime expenses for Sheriff and Jail from 2005 to 2019]
Jail Boarding In Revenue

- $0
- $100,000
- $200,000
- $300,000
- $400,000
- $500,000
- $600,000
- $700,000

Years:
- 2009
- 2010
- 2011
- 2012
- 2013
- 2014
- 2015
- 2016
- 2017
- 2018
- 2019

Revenue:
- 2013: $56
Chemung County Inmate Population

Inmates

- 2018
- 2017
- 2016
- 2015
- 2014
- 2013
- 2012
- 2011
Chemung County
DSS Local Share

$0
$5,000,000
$10,000,000
$15,000,000
$20,000,000
$25,000,000
$30,000,000
$35,000,000
$40,000,000

$0 5,000,000 10,000,000 15,000,000 20,000,000 25,000,000 30,000,000 35,000,000 40,000,000

Actual

60
Chemung County
Recipient Expenses (excluding Medicaid)

Millions

2010: $20.5M
2011: $18.7M
2012: $16.9M
2013: $15.6M
2014: $17.1M
2015: $17.0M
2016: $17.3M
2017: $18.3M
2018: $18.3M
2019: $22.2M

$0
$5,000,000
$10,000,000
$15,000,000
$20,000,000
$25,000,000

62
Chemung County
Children’s Services
Adoption Costs

Cost

$0

$500,000

$1,000,000

$1,500,000

$2,000,000

$2,500,000

$3,000,000

Chemung County Children’s Services Detention
Chemung County Foster Care
Chemung County
Children & Family Services
Recipient & Contract Expense


Millions

$0 $5 $10 $15 $20
Chemung County TANF Costs

Millions

$0

$500,000

$1,000,000

$1,500,000

$2,000,000

$2,500,000

$3,000,000

$3,500,000

$4,000,000

$4,500,000


67
Chemung County Safety Net Costs
Chemung County Day Care

Bar graph showing the budget for Chemung County Day Care from 2007 to 2019. The budget spans from $0 to $5,000,000.
Chemung County
Early Intervention and Preschool Costs
Chemung County
DSS Caseload Statistics
MA (Individuals)
Chemung County
Projected Aging Population

![Graph showing projected aging population by year. The years 2010 to 2030 are listed on the x-axis, and the number of people aged 65 and over is on the y-axis. The population grows from 2010 to 2030, indicating an aging trend.](image)
Chemung County - Parks Revenue Report

![Bar chart showing revenue from different parks over the years, with labels for Fairgrounds, Harris Hill, and Park Station.]
Chemung County Youth Bureau Local Share

Dollars


$0

-$250,000

-$200,000

-$150,000

-$100,000

-$50,000

$0
Chemung County
General Fund - Total Positions
Budget by Expense Category
Highway & Machinery Fund

- Payroll
- Equipment
- Operational
- Employee Benefits
- Interfund Transfers
Chemung County
Transfer to Highway

Total Spending

$8,000,000 $7,000,000 $6,000,000 $5,000,000 $4,000,000 $3,000,000 $2,000,000 $1,000,000 $0

$1,000,000 $2,000,000 $3,000,000 $4,000,000 $5,000,000 $6,000,000 $7,000,000 $8,000,000

79
Capital Fund Summary for Highway DPW Expenditures

- Roads, Bridges & Capital Improvements
- Roads, Maintenance
- DPW Facility Improvements, Vehicles and Non-Capital

Chemung County
Highway - Total Positions

FTE's

0 10 20 30 40 50 60

Chemung County
Road Machinery Fund - Total Positions

[Line graph showing the trend of FTEs from 1995 to 2019, with peaks in the early 2000s and a decline thereafter. The y-axis represents the number of FTEs, ranging from 0 to 12, and the x-axis represents the years from 1995 to 2019.]
Budget by Expense Category
Sewer Districts

- Payroll
- Equipment
- Operational
- Bonds
- Employee Benefits
Chemung County
Sewer Districts Spending

Total Spending

$0
$1,000,000
$2,000,000
$3,000,000
$4,000,000
$5,000,000
$6,000,000


84
Chemung County
Sewer District #1 - Total Positions

86
Chemung County
Elmira Sewer District - Total Positions

- Total Positions
  - 0
  - 5
  - 10
  - 15
  - 20
  - 25
  - 30

FTEs
- 1995
- 1996
- 1997
- 1998
- 1999
- 2000
- 2001
- 2002
- 2003
- 2004
- 2005
- 2006
- 2007
- 2008
- 2009
- 2010
- 2011
- 2012
- 2013
- 2014
- 2015
- 2016
- 2017
- 2018
- 2019
Chemung County
Solid Waste - Total Positions
Health Insurance Costs by Type

- Hosp/Med
- Prescription
- Dental
- Vision
- Medicare
Budget by Account Classification
Nursing Facility
Chemung County Nursing Facility Fund Balance

$10,000,000
$8,000,000
$6,000,000
$4,000,000
$2,000,000
$0
-$2,000,000
-$4,000,000
-$6,000,000
-$8,000,000

Chemung County Nursing Facility Surplus (Deficit)

Dollars

$10,000,000
$8,000,000
$6,000,000
$4,000,000
$2,000,000
$0
$-2,000,000
$-4,000,000

Budget by Expense Category
Airport

- Payroll
- Equipment
- Operational
- Bonds
- Interfund
- Employee Benefits
### 2019 Comparison of Positions by Fund

<table>
<thead>
<tr>
<th>Fund</th>
<th>Description</th>
<th>2018 Orig FTE's</th>
<th>2019 Bud FTE's</th>
<th>Inc (Dec)</th>
<th>2018 Orig Budget</th>
<th>2019 Orig. Budget</th>
<th>Increase/Decrease</th>
<th>% Inc/(Dec)</th>
</tr>
</thead>
<tbody>
<tr>
<td>10</td>
<td>General</td>
<td>634.18</td>
<td>650.50</td>
<td>16.32</td>
<td>$37,497,593</td>
<td>$37,947,554</td>
<td>$449,961</td>
<td>1.19%</td>
</tr>
<tr>
<td></td>
<td><strong>The Buildings &amp; Grounds department took on 16 City of Elmira employees in January of 2016.</strong></td>
<td></td>
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<td></td>
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<tr>
<td>20</td>
<td>County Road</td>
<td>49.57</td>
<td>51.00</td>
<td>1.43</td>
<td>$3,183,094</td>
<td>$3,261,734</td>
<td>$78,640</td>
<td>2.41%</td>
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<tr>
<td></td>
<td><strong>The Public Works department took on 20 City of Elmira employees in March of 2015.</strong></td>
<td></td>
<td></td>
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<tr>
<td>21</td>
<td>Road Machinery</td>
<td>6.00</td>
<td>7.00</td>
<td>1.00</td>
<td>$353,809</td>
<td>$390,835</td>
<td>$37,026</td>
<td>9.47%</td>
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<td>22</td>
<td>Sewer District #1</td>
<td>16.57</td>
<td>21.17</td>
<td>4.61</td>
<td>$972,309</td>
<td>$1,169,906</td>
<td>$197,597</td>
<td>16.89%</td>
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<tr>
<td>23</td>
<td>Elmira Sewer Dist.</td>
<td>21.57</td>
<td>19.17</td>
<td>(2.40)</td>
<td>$1,232,280</td>
<td>$1,152,257</td>
<td>$(80,023)</td>
<td>-6.94%</td>
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<td>24</td>
<td>Solid Waste</td>
<td>11.60</td>
<td>11.60</td>
<td>(0.00)</td>
<td>$794,863</td>
<td>$788,313</td>
<td>$(6,550)</td>
<td>-0.83%</td>
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<td>50</td>
<td>Nursing Facility</td>
<td>223.75</td>
<td>224.25</td>
<td>0.50</td>
<td>$9,777,074</td>
<td>$9,728,927</td>
<td>$(48,147)</td>
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<td>56</td>
<td>Airport</td>
<td>14.00</td>
<td>16.00</td>
<td>2.00</td>
<td>$1,020,281</td>
<td>$1,101,994</td>
<td>$81,713</td>
<td>7.41%</td>
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<td></td>
<td><strong>The Airport became its own fund in mid July 2012</strong></td>
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</table>

**Total:**

<table>
<thead>
<tr>
<th>Orig FTE's</th>
<th>Bud FTE's</th>
<th>Inc (Dec)</th>
<th>Orig Budget</th>
<th>Orig. Budget</th>
<th>Increase/Decrease</th>
<th>% Inc/(Dec)</th>
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<tr>
<td>977.22</td>
<td>1000.67</td>
<td>23.45</td>
<td>$54,831,301</td>
<td>$55,541,518</td>
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<td>Department</td>
<td>2018 FTE</td>
<td>2019 FTE</td>
<td>Variance</td>
<td>2018 Original</td>
<td>2019 Approved</td>
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<td>GENERAL FUND</td>
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<td>1010</td>
<td>COUNTY EXECUTIVE</td>
<td>2.00</td>
<td>2.00</td>
<td>0.00</td>
<td>227,586</td>
<td>61,313</td>
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<td>1040</td>
<td>COUNTY LEGISLATURE</td>
<td>17.48</td>
<td>17.48</td>
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<td>425,706</td>
<td>427,209</td>
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<td>DISTRICT ATTORNEY</td>
<td>14.64</td>
<td>15.64</td>
<td>1.00</td>
<td>1,067,929</td>
<td>1,045,100</td>
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<tr>
<td>1170-1170</td>
<td>PUBLIC DEFENDER</td>
<td>10.00</td>
<td>10.00</td>
<td>(0.00)</td>
<td>644,971</td>
<td>646,665</td>
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<td>PUBLIC ADVOCATE</td>
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<td>467,829</td>
<td>465,405</td>
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<td>TREASURER</td>
<td>10.80</td>
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<td>0.00</td>
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<td>148,385</td>
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<td>PURCHASING/CENTRAL SVCS</td>
<td>7.00</td>
<td>6.00</td>
<td>(1.00)</td>
<td>313,318</td>
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<td>REAL PROPERTY TAX</td>
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<td>0.74</td>
<td>131,474</td>
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<td>1410-1411</td>
<td>COUNTY CLERK</td>
<td>15.26</td>
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<td>731,228</td>
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<td>1.70</td>
<td>(0.50)</td>
<td>149,648</td>
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<td>0.00</td>
<td>56,586</td>
<td>56,925</td>
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<td>RECORDS INFO. CENTER</td>
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<td>3.85</td>
<td>(0.00)</td>
<td>140,178</td>
<td>140,793</td>
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<td>0.50</td>
<td>62,521</td>
<td>79,521</td>
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<td>BUILDING &amp; GROUNDS</td>
<td>15.18</td>
<td>15.18</td>
<td>(0.00)</td>
<td>1,193,015</td>
<td>1,206,675</td>
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<td>BUILDINGS &amp; GROUNDS/CITY</td>
<td>15.18</td>
<td>16.18</td>
<td>1.00</td>
<td>795,629</td>
<td>873,118</td>
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<td>1680-1681</td>
<td>INFORMATION TECHNOLOGY</td>
<td>12.00</td>
<td>13.00</td>
<td>1.00</td>
<td>678,338</td>
<td>722,676</td>
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<td>3020</td>
<td>PUBLIC SAFETY</td>
<td>21.00</td>
<td>21.00</td>
<td>0.00</td>
<td>1,294,924</td>
<td>1,278,043</td>
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<td>3120-3110</td>
<td>SHERIFF</td>
<td>47.80</td>
<td>51.30</td>
<td>3.50</td>
<td>3,659,816</td>
<td>3,805,043</td>
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<td>3120-3150</td>
<td>JAIL</td>
<td>86.53</td>
<td>86.53</td>
<td>(0.00)</td>
<td>5,422,355</td>
<td>5,310,566</td>
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<td>DWI</td>
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<td>1.00</td>
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<td>3140</td>
<td>PROBATION</td>
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### CHEMUNG COUNTY F.T.E.‘S FINAL
#### 2018 Original VS 2019 Approved

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<th>2018 FTE</th>
<th>2019 FTE</th>
<th>Variance</th>
<th>2018 Original</th>
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<th>% 18 Orig. Vs ’19</th>
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<td>8020-8021</td>
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<th>% 18 Orig. Vs ’19</th>
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**Contractual & Miscellaneous Expenditures Totals**

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SUB DEPARTMENT 1135 - COURTS/SUPREME COURT Totals

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**Contractual & Miscellaneous Expenditures Totals**

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**CONTRACTUAL & MISCELLANEOUS EXPENDITURES Totals**

- $135,138.61
- $113,860.00
- $97,350.00

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**EMPLOYEE BENEFITS Totals**

- $297,554.14
- $383,785.00
- $385,419.00

**DEPARTMENT 1165 - DISTRICT ATTORNEY Totals**

- ($1,243,350.94)
- ($1,375,084.00)
- ($1,335,380.00)
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STATE AID Totals: $13,636.25, $14,069.00, $14,000.00

PAYROLL Totals: $546,765.37, $578,173.00, $579,868.00

EQUIPMENT Totals: $836.01, $0.00, $525.00
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Run by Andrea Fairchild on 11/30/2018 08:25:39 AM
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**CONTRACTUAL & MISCELLANEOUS EXPENDITURES Totals:**
- $215,258.48
- $228,633.00
- $223,184.00

**EMPLOYEE BENEFITS**

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<th>2019 Approved Budget</th>
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**EMPLOYEE BENEFITS Totals:**
- $297,531.99
- $314,850.00
- $327,455.00

**DEPARTMENT 1325 - TREASURER Totals:**
- ($499,126.28)
- ($629,214.00)
- ($775,777.00)
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**DEPARTMENT** 1326 - TREASURER, SHARED SERVICES

**Totals** ($234.70) $0.00 $0.00
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**CONTRACTUAL & MISCELLANEOUS EXPENDITURES Totals**

$25,929.13  $57,784.00  $50,383.00

**EMPLOYEE BENEFITS**

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**EMPLOYEE BENEFITS Totals**

$117,694.26  $100,849.00  $109,686.00

**SUB DEPARTMENT 1345 - PURCHASING Totals**

($258,097.98)  ($311,893.00)  ($320,890.00)
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**REAL PROPERTY TAX ITEMS Totals** $2,701,226.57 $2,475,000.00 $2,550,000.00

| 10-1355 42210 | GENERAL SERVICES OTHER GV | 758.75           | 1,000.00           | 1,000.00           |
| 10-1355 42211 | FILING FEES               | 1,924.00         | 1,600.00           | 1,500.00           |
| 10-1355 42212 | GIS REVENUE               | 2,045.00         | 1,500.00           | 1,500.00           |
| 10-1355 42213 | MUNICIPAL CHARGEBACKS    | 14,300.00        | 14,000.00          | 14,300.00          |

**INTERGOVERNMENTAL CHARGES Totals** $19,027.75 $18,100.00 $18,300.00

| 10-1355 42797 | OTHER LOCAL GOVERNMENTS  | 16,000.00        | 16,000.00          | 16,000.00          |

**MISCELLANEOUS LOCAL SOURCES Totals** $16,000.00 $16,000.00 $16,000.00

| 10-1355 50100.01 | PAYROLL/REGULAR | 121,187.83      | 125,753.00         | 139,635.00         |
| 10-1355 50100.03 | PAYROLL/HOLIDAY  | 5,448.54        | 5,720.00           | 7,330.00           |
| 10-1355 50100.09 | PAYROLL/COMP TIME | 12.39           | .00                 | .00                 |

**PAYROLL Totals** $126,648.76 $131,473.00 $146,965.00

<p>| 10-1355 50402 | TELEPHONE          | 1,115.16         | 1,200.00           | 1,200.00           |
| 10-1355 50402.505 | NETWORK      | 1,746.36         | 1,850.00           | 376.00             |
| 10-1355 50403 | SUPPLIES          | 1,430.51         | 1,500.00           | 1,500.00           |
| 10-1355 50404 | TRAVEL EMPLOYEE   | 546.22           | 1,000.00           | 1,000.00           |
| 10-1355 50406 | REPAIRS &amp; MAINTENANCE | 701.88        | 775.00             | 775.00             |
| 10-1355 50406.99 | MAINTENANCE/PRINT MGT SVCS | 87.71      | 150.00             | 100.00             |
| 10-1355 50407 | POSTAGE           | 365.04           | 380.00             | 380.00             |
| 10-1355 50410 | EDUCATION EMPLOYEE | 100.00          | 700.00             | 850.00             |
| 10-1355 50420 | RENT/LEASE        | 1,723.17         | 1,800.00           | 1,800.00           |
| 10-1355 50421 | MEMBERSHIP DUES   | 220.00           | 250.00             | 250.00             |
| 10-1355 50507 | SOFTWARE LICENSES | 18,500.00        | 18,000.00          | 18,500.00          |
| 10-1355 50508.01 | IT SOFTWARE MAINTENANCE | .00          | .00                | 700.00             |
| 10-1355 50508.02 | IT HARDWARE MAINTENANCE | 800.00       | 700.00             | .00                |</p>
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<td>10 - (A) GENERAL FUND</td>
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<td>1410 - COUNTY CLERK</td>
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<td>1410 - COUNTY CLERK</td>
<td>EMPLOYEE BENEFITS</td>
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**EMPLOYEE BENEFITS Totals**

$168,456.74 $180,830.00 $187,425.00

**SUB DEPARTMENT 1410 - COUNTY CLERK Totals**

$474,606.15 $328,726.00 $450,429.00
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<th>2017 Actual Amount</th>
<th>2018 Adopted Budget</th>
<th>2019 Approved</th>
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<tbody>
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<td>500,000.00</td>
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**DEPARTMENTAL INCOME Totals**

|  |  | $876,782.41 | $900,084.00 | $856,834.00 |

|  |  | $337,996.26 | $352,563.00 | $300,064.00 |

**PAYROLL**

|  |  | $352,832.51 | $369,600.00 | $371,088.00 |

|  |  | $185,953.64 | $177,921.00 | $185,682.00 |

**EMPLOYEE BENEFITS**

|  |  | $333,996.26 | $352,563.00 | $300,064.00 |

<p>|  |  | $812,602.41 | $681,289.00 | $750,493.00 |</p>
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<th>2019 Approved</th>
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<td>2019 Approved</td>
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**DEPARTMENTAL INCOME Totals**

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**PAYROLL**

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<th>2019 Approved</th>
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**PAYROLL Totals**

|                      |                           | $309,093.58        | $286,353.00        | $314,949.00   |

**EQUIPMENT**

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**EQUIPMENT Totals**

|                      |                           | $0.00              | $300.00             | $0.00         |

**CONTRACTUAL & MISCELLANEOUS EXPENDITURES**

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**CONTRACTUAL & MISCELLANEOUS EXPENDITURES Totals**

|                      |                           | $77,978.42          | $78,638.00         | $73,488.00    |

**EMPLOYEE BENEFITS**

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<th>2017 Actual Amount</th>
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<tr>
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**Budget Year 2019**
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<th>2018 Adopted Budget</th>
<th>2019 Approved</th>
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<tr>
<td>G/L Account</td>
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<td>2018 Adopted Budget</td>
<td>2019 Approved</td>
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**PAYROLL Totals:**
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$56,586.00
$56,925.00

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| 10-1460-1460 50202 | EQUIP OVER $999.99 | .00                | 3,500.00            | .00                 |

**EQUIPMENT Totals:**
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$4,400.00
$0.00

| 10-1460-1460 50401 | PRINTING | 468.25             | 300.00              | 300.00              |
| 10-1460-1460 50402 | TELEPHONE | 1,558.64           | 1,500.00            | 1,595.00            |
| 10-1460-1460 50403 | SUPPLIES | 249.48             | 350.00              | 62.00               |
| 10-1460-1460 50404 | TRAVEL EMPLOYEE | 622.28           | 750.00              | 1,500.00            |
| 10-1460-1460 50406.99 | MAINTENANCE/PRINT MGT SVCS | (732.75)     | .00                 | 10.00               |
| 10-1460-1460 50407 | POSTAGE | 28.53              | 50.00               | 40.00               |
| 10-1460-1460 50408 | CONTRACTS | 1,350.00           | 4,750.00            | .00                 |
| 10-1460-1460 50422 | ADVERTISING | .00                | 175.00              | .00                 |

**CONTRACTUAL & MISCELLANEOUS EXPENDITURES Totals:**
$3,793.78
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$3,857.00

| 10-1460-1460 50801 | FICA SOCIAL SECURITY | 4,139.35           | 4,183.00            | 4,369.00            |
| 10-1460-1460 50802 | STATE RETIREMENT | 3,886.00           | 10,683.00           | 3,829.00            |
| 10-1460-1460 50803 | HSP, MED, DENT, DRUGS, VISION | 16,798.14 | 18,349.00 | 19,636.00 |

**EMPLOYEE BENEFITS Totals:**
$24,823.49
$33,215.00
$27,834.00

| (85,793.64) |
| (102,176.00) |
| (88,416.00) |

Run by Andrea Fairchild on 11/30/2018 08:25:40 AM
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**CONTRACTUAL & MISCELLANEOUS EXPENDITURES Totals**

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**DEPARTMENT 1625 - INSURANCE/CLAIMS SETTLE**

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## Budget Worksheet Report

### Budget Year 2019

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<td>2018 Adopted Budget</td>
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**CONTRACTUAL & MISCELLANEOUS EXPENDITURES Totals**

|                  | $450,946.17 | $546,498.00 | $611,638.00 |

**EMPLOYEE BENEFITS**

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<th>Account Description</th>
<th>2017 Actual Amount</th>
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**EMPLOYEE BENEFITS Totals**

|                  | $(547,981.13) | $(494,708.00) | $(535,584.00) |

**DEPARTMENT 3020 - 911 EMERGENCY Totals**

<p>|                  | $(1,799,965.82) | $(2,010,132.00) | $(1,952,264.00) |</p>
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**Contractual & Miscellaneous Expenditures Totals**

$1,191,665.02 | $1,183,919.00 | $1,125,787.00

**Employee Benefits**

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**CONTRACTUAL & MISCELLANEOUS EXPENDITURES Totals**

$239,307.62 $254,135.00 $256,786.00

**EMPLOYEE BENEFITS**

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**EMPLOYEE BENEFITS Totals**

$807,761.10 $793,699.00 $864,589.00

**SUB DEPARTMENT 3140 - PROBATION Totals**

($1,938,700.32) ($2,009,780.00) ($2,167,426.00)

**DEPARTMENT 3140 - PROBATION Totals**

($1,938,700.32) ($2,009,780.00) ($2,167,426.00)
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Run by Andrea Fairchild on 11/30/2018 08:25:42 AM
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**PAYROLL Totals:**
- $8,797.89

| 10-4010-4013 50403 | SUPPLIES                            | 2,877.78           | 4,125.00           | 4,750.00      |
| 10-4010-4013 50408 | CONTRACTS                           | 107,400.00         | 104,475.00         | 112,900.00    |
| 10-4010-4013 50421 | MEMBERSHIP DUES                     | .00                | 250.00             | 250.00        |
| 10-4010-4013 50438 | AUTOPSIES                           | 184,858.30         | 133,125.00         | 162,000.00    |
| 10-4010-4013 50439 | AMBULANCE SERVICES                  | 58,091.00          | 54,500.00          | 57,375.00     |

**CONTRACTUAL & MISCELLANEOUS EXPENDITURES Totals:**
- $353,227.08
- $296,475.00
- $337,275.00

| 10-4010-4013 50801 | FICA SOCIAL SECURITY                | 236.69             | 650.00             | 679.00        |
| 10-4010-4013 50802 | STATE RETIREMENT                    | 910.00             | 823.00             | 896.00        |
| 10-4010-4013 50803 | HSP,MED,DENT,DRUGS,VISION           | 33,500.07          | 36,698.00          | 39,272.00     |

**EMPLOYEE BENEFITS Totals:**
- $34,646.76
- $38,171.00
- $40,847.00

**SUB DEPARTMENT 4013 - HLTH/MEDICAL EXAMINER Totals:**
- $(396,671.73)
- $(343,444.00)
- $(386,920.00)
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**CONTRACTUAL & MISCELLANEOUS EXPENDITURES Totals**

$21,513.51 $19,300.00 $19,000.00

**SUB DEPARTMENT 4042 - HLTH/RABIES CONTROL Totals**

($21,513.51) ($19,300.00) ($19,000.00)
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| | EMPLOYEE BENEFITS Totals | | | |
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<p>| SUB DEPARTMENT 4046 - HLTH/PHYS HANDICAPPED | | | | |
| | | $0.00 | ($9,245.00) | $0.00 |</p>
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**EMPLOYEE BENEFITS Totals**

$103,955.64 | $89,660.00 | $121,601.00

**SUB DEPARTMENT 4310 - OMH/ADMINISTRATION Totals**

($294,718.44) | ($477,087.00) | ($507,964.00)
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**PAYROLL Totals**

$3,164,024.26 $3,233,554.00 $3,265,188.00

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**CONTRACTUAL & MISCELLANEOUS EXPENDITURES**

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| 10-6010-0200 50404 | TRAVEL EMPLOYEE | 112,456.68 | 105,000.00 | 115,000.00 |
| 10-6010-0200 50407 | POSTAGE | 8,844.18 | 10,000.00 | 10,000.00 |

**TOTALS**

$3,164,024.26 $3,233,554.00 $3,265,188.00

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**PAYROLL Totals**: $686,789.91

**CONTRACTUAL & MISCELLANEOUS EXPENDITURES**

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**CONTRACTUAL & MISCELLANEOUS EXPENDITURES Totals**: $53,858.91

**EMPLOYEE BENEFITS**

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**EMPLOYEE BENEFITS Totals**: $401,119.61

**SUB DEPARTMENT 0800 - DSS/SUPPORT Totals**: ($1,141,768.43) ($386,811.00) ($371,578.00)
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<td>1,500.00</td>
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<tr>
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<tr>
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<td><strong>CONTRACTUAL &amp; MISCELLANEOUS EXPENDITURES Totals</strong></td>
<td></td>
<td><strong>$242,444.13</strong></td>
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<td><strong>EMPLOYEE BENEFITS Totals</strong></td>
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<td><strong>($632,220.67)</strong></td>
<td><strong>($614,175.00)</strong></td>
<td><strong>($618,763.00)</strong></td>
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<td>---------------</td>
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<td>3,321.00</td>
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<tr>
<td>10-6010-1600 50100.09</td>
<td>PAYROLL/COMP TIME</td>
<td>634.91</td>
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**PAYROLL Totals**

|                      |                             | $64,300.26          | $66,667.00          | $66,667.00    |

**CONTRACTUAL & MISCELLANEOUS EXPENDITURES**

<table>
<thead>
<tr>
<th>G/L Account</th>
<th>Account Description</th>
<th>2017 Actual Amount</th>
<th>2018 Adopted Budget</th>
<th>2019 Approved</th>
</tr>
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<tbody>
<tr>
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<td>TELEPHONE</td>
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<td>SUPPLIES</td>
<td>491.45</td>
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<td>10-6010-1600 50404</td>
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<td>SERVICES FROM COUNTY DPTS</td>
<td>186,589.74</td>
<td>220,000.00</td>
<td>235,000.00</td>
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**CONTRACTUAL & MISCELLANEOUS EXPENDITURES Totals**

|                      |                             | $188,847.11         | $223,180.00         | $237,468.00   |

**EMPLOYEE BENEFITS**

<table>
<thead>
<tr>
<th>G/L Account</th>
<th>Account Description</th>
<th>2017 Actual Amount</th>
<th>2018 Adopted Budget</th>
<th>2019 Approved</th>
</tr>
</thead>
<tbody>
<tr>
<td>10-6010-1600 50801</td>
<td>FICA SOCIAL SECURITY</td>
<td>4,681.04</td>
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<td>16,798.14</td>
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<td>19,636.00</td>
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**EMPLOYEE BENEFITS Totals**

|                      |                             | $32,373.18          | $32,856.00          | $35,518.00    |

**SUB DEPARTMENT 1600 - DSS/INFORMATION SERVICES Totals**

|                      |                             | ($205,520.55)       | ($322,703.00)       | ($339,653.00) |
## Budget Worksheet Report

**Budget Year 2019**

<table>
<thead>
<tr>
<th>G/L Account</th>
<th>Account Description</th>
<th>2017 Actual Amount</th>
<th>2018 Adopted Budget</th>
<th>2019 Approved</th>
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<tbody>
<tr>
<td>10-6010-2000 50100.01</td>
<td>PAYROLL/REGULAR</td>
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**Payroll Totals**

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<th>Account Description</th>
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<th>2018 Adopted Budget</th>
<th>2019 Approved</th>
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<tbody>
<tr>
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<td>EQUIP $20 TO $999.99</td>
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<td>79,874.00</td>
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**Equipment Totals**

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<th>Account Description</th>
<th>2017 Actual Amount</th>
<th>2018 Adopted Budget</th>
<th>2019 Approved</th>
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</thead>
<tbody>
<tr>
<td>10-6010-2000 50401</td>
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<td>SUPPLIES</td>
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<td>5,000.00</td>
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<td>TRAVEL EMPLOYEE</td>
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<td>7,500.00</td>
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Run by Andrea Fairchild on 11/30/2018 08:25:44 AM
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<tr>
<th>G/L Account</th>
<th>Account Description</th>
<th>2017 Actual Amount</th>
<th>2018 Adopted Budget</th>
<th>2019 Approved Budget</th>
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<tbody>
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<td>FUND 10 - (A) GENERAL FUND</td>
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SUB DEPARTMENT 2000 - DSS/ADMINISTRATIVE SVCS Totals: ($1,863,078.99) ($2,035,755.00) ($2,044,744.00)
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<td>REPAYMENT ADC/FOSTER CARE</td>
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<td>MEDICAL INCENTIVE EARNING</td>
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<td>REPAIRMENTS OF DAYCARE</td>
<td>8,149.75</td>
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DEPARTMENTAL INCOME Totals: $1,026,400.33 $1,220,000.00 $1,165,935.00

MISCELLANEOUS LOCAL SOURCES

<table>
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<tr>
<th>G/L Account</th>
<th>Account Description</th>
<th>2017 Actual Amount</th>
<th>2018 Adopted Budget</th>
<th>2019 Approved Amount</th>
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<td>UNCLASSIFIED REVENU</td>
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<td>OTHER LOCAL GOVERNMENTS</td>
<td>391,431.00</td>
<td>450,580.00</td>
<td>478,818.00</td>
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MISCELLANEOUS LOCAL SOURCES Totals: $400,869.73 $458,980.00 $487,218.00

STATE AID

<table>
<thead>
<tr>
<th>G/L Account</th>
<th>Account Description</th>
<th>2017 Actual Amount</th>
<th>2018 Adopted Budget</th>
<th>2019 Approved Amount</th>
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<tbody>
<tr>
<td>10-6010-6010 43000</td>
<td>SA STATE GRANTS</td>
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<td>521,068.00</td>
<td>521,068.00</td>
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<td>10-6010-6010 43089</td>
<td>SA STATE AID - OTHER</td>
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<td>3,533,460.00</td>
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<td>10-6010-6010 43277</td>
<td>SA EARLY INTERVENTION</td>
<td>105,819.18</td>
<td>142,994.00</td>
<td>122,718.00</td>
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<tr>
<td>10-6010-6010 43278</td>
<td>SA PRE-SCHOOL</td>
<td>1,575,142.87</td>
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<tr>
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<td>SA MEDICAL ASSISTANCE</td>
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<tr>
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<tr>
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<td>SA DETENTION</td>
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<td>SA DAY CARE</td>
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STATE AID Totals: $10,511,408.60 $12,117,054.00 $14,923,865.00

FEDERAL AID

<table>
<thead>
<tr>
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<th>Account Description</th>
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<th>2019 Approved Amount</th>
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**CONTRACTUAL & MISCELLANEOUS EXPENDITURES Totals**

|                      | ($200,000.00) | ($200,000.00) | ($200,000.00) |

**DEPARTMENT 6420 - PROMOTION OF INDUSTRY Totals**

<p>|                      | ($200,000.00) | ($200,000.00) | ($200,000.00) |</p>
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**Contractual & Miscellaneous Expenditures Totals**: $408,911.82, $400,775.00, $398,685.00

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**Employee Benefits Totals**: $327,385.70, $314,639.00, $343,042.00

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**Department 6772 - Programs for Aging Totals**: ($546,052.27), ($567,497.00), ($603,966.00)
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**CONTRACTUAL & MISCELLANEOUS EXPENDITURES Totals**: $282,845.00  $290,255.00  $292,887.00

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**EMPLOYEE BENEFITS Totals**: $167,098.48  $174,082.00  $186,890.00

**SUB DEPARTMENT 7310 - YOUTH BUREAU Totals**: ($60,406.75)  ($67,219.00)  ($90,493.00)
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**Contractual & Miscellaneous Expenditures Totals:** $71,399.42 $67,113.00 $62,129.00

**Employee Benefits**

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**Employee Benefits Totals:** $139,450.31 $168,447.00 $167,359.00

**Department 8020 - Planning Board Totals:** ($461,107.89) ($374,019.00) ($407,250.00)
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**EMPLOYEE BENEFITS Totals**

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<td>DEPARTMENT 5010 - HIGHWAY</td>
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<td>DEPARTMENT 5010 - HIGHWAY</td>
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**PAYROLL Totals**

$1,093,606.70 $1,162,518.00 $1,077,997.00

| | CONTRACTUAL & MISCELLANEOUS EXPENDITURES | | | |
| | CONTRACTUAL & MISCELLANEOUS EXPENDITURES Totals | | | |
| 20-5010-5200 50402.16 | TELEPHONE/CELLULAR | 2,400.00 | 0.00 | 2,400.00 |
| 20-5010-5200 50434.72 | MEDICAL/PHYSICALS | 0.00 | 0.00 | 1,500.00 |
| 20-5010-5200 50448 | TOOL ALLOWANCE | 675.00 | 0.00 | 1,350.00 |

**CONTRACTUAL & MISCELLANEOUS EXPENDITURES Totals**

$3,075.00 $0.00 $5,250.00

| | EMPLOYEE BENEFITS | | | |
| | EMPLOYEE BENEFITS Totals | | | |
| 20-5010-5200 50801 | FICA SOCIAL SECURITY | 80,188.47 | 88,813.00 | 82,467.00 |
| 20-5010-5200 50802 | STATE RETIREMENT | 146,967.00 | 133,354.00 | 144,809.00 |
| 20-5010-5200 50803 | HSP,MED,DENT,DRUGS,VISION | 268,289.16 | 398,417.00 | 334,450.00 |

**EMPLOYEE BENEFITS Totals**

$495,444.63 $620,584.00 $561,726.00

| | SUB DEPARTMENT 5200 - HGWY/SHARED SERVICES | | | |
| | SUB DEPARTMENT 5200 - HGWY/SHARED SERVICES Totals | | | |
| | DEPARTMENT 5010 - HIGHWAY | | | |
| | DEPARTMENT 5010 - HIGHWAY Totals | | | |

$(1,592,126.33) $(1,783,102.00) $(1,644,973.00)

$(6,117,604.53) $(6,822,260.00) $(6,973,249.00)
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<th>2019 Approved</th>
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**EMPLOYEE BENEFITS Totals**

- **2017 Actual Amount**: $102,905.21
- **2018 Adopted Budget**: $44,455.00
- **2019 Approved Budget**: $13,580.00

**SUB DEPARTMENT 8120 - SD/SANITARY SEWER**

- **2017 Actual Amount**: ($462,543.93)
- **2018 Adopted Budget**: ($380,992.00)
- **2019 Approved Budget**: ($534,610.00)
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**PAYROLL Totals**

$36,554.08 $215,202.00 $224,153.00

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**EQUIPMENT Totals**

$7,350.24 $5,400.00 $1,900.00

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**CONTRACTUAL & MISCELLANEOUS EXPENDITURES Totals**

$42,355.95 $36,442.00 $38,447.00

**Employee Benefits**

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**SUB DEPARTMENT 8110 - ADMINISTRATION Totals**

$(1,553,391.75)  $(1,444,431.00)  $(1,398,821.00)

**DEPARTMENT 8160 - SOLID WASTE Totals**

$(1,553,391.75)  $(1,444,431.00)  $(1,398,821.00)
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Budget Year 2019
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**CONTRACTUAL & MISCELLANEOUS EXPENDITURES Totals**

- $614,153.90
- $1,914,938.00
- $1,933,037.00

**DEPARTMENT 8850 - WORKERS COMPENSATION Totals**

- ($614,153.90)
- ($1,914,938.00)
- ($1,933,037.00)

**FUND 26 - (S) WORKER'S COMPENSATION Totals**

- $380,337.46
- $0.00
- $0.00
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**CAPITAL PROJECTS Totals**

- **FUND 40 - (H) CAPITAL PROJECTS FUND**
  - **DEPARTMENT 9552 - TRANSFER TO CAPITAL PROJECTS**
  - **CAPITAL PROJECTS Totals**
    - **The following lines show the total sums for each section:**
      - **FUND 40 - (H) CAPITAL PROJECTS FUND Totals**
        - **$173,510.97**
        - **$0.00**
        - **$0.00**
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**PAYROLL Totals** $161,359.75 $161,437.00 $159,017.00

### CONTRACTUAL & MISCELLANEOUS EXPENDITURES

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**CONTRACTUAL & MISCELLANEOUS EXPENDITURES Totals** $1,035,887.67 $672,143.00 $865,050.00

### EMPLOYEE BENEFITS

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**EMPLOYEE BENEFITS Totals** $11,934.89 $12,350.00 $12,165.00

### SUB DEPARTMENT 8220 - NF/PLANT OPER & MAINT

**Totals** ($1,209,182.31) ($845,930.00) ($1,036,232.00)
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**DEPARTMENTAL INCOME Totals**

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$3,391,524.00  
$4,092,694.00  

**USE OF MONEY AND PROP**

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<th>Account Description</th>
<th>2017 Actual Amount</th>
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**USE OF MONEY AND PROP Totals**

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$0.00  

**SALE OF PROPERTY & COMPENSATION FOR LOSS**

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**SALE OF PROPERTY & COMPENSATION FOR LOSS Totals**

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$0.00  
$0.00  

**MISCELLANEOUS LOCAL SOURCES**

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**MISCELLANEOUS LOCAL SOURCES Totals**

$13,428.04  
$13,400.00  
$13,400.00  

**INTERFUND REVENUES**

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**INTERFUND REVENUES Totals**

$1,054,322.00  
$1,094,763.00  
$343,627.00  

**STATE AID**

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**STATE AID Totals**

$8,882,124.32  
$37,337,516.00  
$1,047,360.00  

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